

Atkinson-Baker, a Veritext Company  
[www.depo.com](http://www.depo.com)

1 UNITED STATES DISTRICT COURT  
2 NORTHERN DISTRICT OF CALIFORNIA  
3  
4 PAULINE M. VELEZ,  
5 Plaintiff,  
6 vs.  
7 DEPARTMENT OF VETERANS  
AFFAIRS, et al.,  
8 Defendants.  
9  
0  
1  
2  
3 ZOOM VIDEOCONFERENCE  
4 DEPOSITION OF DAVID STOCKWELL  
5 May 4, 2021  
6 9:46 a.m.  
7  
8 Martinez, California  
9  
20  
21 Reported by: QUYEN N. DO, CSR No. 12447  
22  
23 ATKINSON-BAKER, A Veritext Company  
24 (800) 288-3376  
www.depo.com  
25 FILE NO. AF028F7

David Stockwell  
May 04, 2021

Atkinson-Baker, a Veritext Company  
www.depo.com

1 APPEARANCES :

2

3 For Plaintiff:

4

HOYER & HICKS  
RICHARD A. HOYER, ESQ.  
4 Embarcadero Center, Suite 1400  
San Francisco, California 94114  
415.766.3539  
415.276.1738 Fax  
royer@oyerlaw.com

5

6

7

For Defendant:

8

9

UNITED STATES ATTORNEY'S OFFICE  
VALERIE E. SMITH, ESQ.  
450 Golden Gate Avenue, Floor 9  
San Francisco, California 94102-3419  
valerie.smith2@usdoj.gov

10

11

12

13

Also Present:

14

Michael Remler

15

16

17

18

19

20

21

22

23

24

25

Atkinson-Baker, a Veritext Company  
www.depo.com

1 INDEX TO EXAMINATION

2

3

WITNESS: DAVID STOCKWELL

4

5

EXAMINATION

PAGE

6

By Mr. Hoyer

5

7

Afternoon Session

73

8

9

(Resumed) By Mr. Hoyer

74

--oo--

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Atkinson-Baker, a Veritext Company  
www.depo.com

## 1 INDEX TO EXHIBITS

2 DAVID STOCKWELL

3 VELEZ vs. DEPARTMENT OF VETERANS AFFAIRS, et al.

4 Tuesday, May 4, 2021

5 Quyen N. Do, CSR No. 12447

6	7	MARKED	DESCRIPTION	PAGE
	8	Exhibit 1	Formal Grievance [RETAINED BY COUNSEL]	60
	9	Exhibit 2	Memo dated November 5, 2018, from David Stockwell to Lorrie Strohecker [RETAINED BY COUNSEL]	69
	11	Exhibit 3	December 12, 2018, memo from Strohecker to David Stockwell [RETAINED BY COUNSEL]	70
	13	Exhibit 4	February 1, 2019, memo from David Stockwell to Dr. Velez [RETAINED BY COUNSEL]	72
	15	Exhibit 5	Written Affidavit of David Stockwell [RETAINED BY COUNSEL]	75
	16	Exhibit 6	Investigative Report In the Matter of the EEO Complaint of Discrimination of Pauline Velez [RETAINED BY COUNSEL]	81

19 --oo--

20

21

22

23

24

25

Atkinson-Baker, a Veritext Company  
[www.depo.com](http://www.depo.com)

1 Q Okay. Approximately how many years ago was  
2 it?

3 A Five.

4 Q Okay. And what kind of case was it?

5 A It was a VA case.

6 Q And was it a case involving an employee suing  
7 the VA?

8 A Yes.

9 Q Okay. And, generally, what were the  
10 allegations? Was it a discrimination case or harassment  
11 case? What sort of case was it?

12 A I think it was a wrongful termination case.

13 Q Okay. And were you named as a defendant?

14 A No.

15 Q Okay. Well, let me go over the ground rules  
16 of the deposition just to refresh your memory about how  
17 it works.

18 You see that Ms. Do is up there on the screen.  
19 She's actually got a machine. She's taking down  
20 everything that's said, and for that reason, it's  
21 important to remember a couple of things. One is that  
22 only one person can speak at any one time. I know, in  
23 conversation, sometimes you -- if you think you know  
24 where a question is going, you'll jump in with an answer  
25 just to be helpful, but that doesn't work in this

Atkinson-Baker, a Veritext Company  
www.depo.com

1 context. So, if you can endeavor to wait until I finish  
2 asking a question before you start to answer, that will  
3 be helpful. That will also give your counsel an  
4 opportunity to put any objections on the record she has  
5 to the question. Unless she instructs you not to  
6 answer, however, you are obligated to answer the  
7 questions as long as you understand the question.

8 The other about the court reporter is that she  
9 cannot take down nonverbal responses, so you can't  
10 respond by nodding your head or saying "uh-huh,"  
11 something like that. Everything has to be verbal, okay?

12 A Yes.

13 Q Now, when we're done here today, the court  
14 reporter will type up everything that's said into a  
15 booklet and provide it to your attorney for your review.  
16 If you want to, at that point, you can make changes to  
17 your testimony. But if, during the course of today, you  
18 remember that a previous answer needs to be amended or  
19 changed in any way, the best practice is to just say so.  
20 I'm happy to allow you to -- to -- to fix your answers.  
21 If you do make changes to your deposition testimony  
22 later, I can comment on the fact that you made changes  
23 to the testimony to the jury if this case goes to trial,  
24 okay?

25 A Yes.

Atkinson-Baker, a Veritext Company  
www.depo.com

1 Q Now, if -- if you need to take a break at any  
2 time, I'm happy to give you a break. It's not an  
3 endurance contest. I would ask that you answer any  
4 pending question before you take your break, though. We  
5 will be breaking for lunch at some point, and I don't  
6 anticipate this will go all day, but I'm not sure at  
7 this point.

8 Do you have any questions about the process?

9 A No.

10 Q Okay. Is there any reason that you can't give  
11 your fullest and best testimony today? For example, are  
12 you on any medications that may affect your memory or  
13 your ability to think?

14 A No.

15 Q Have you reviewed any documents in preparation  
16 for your testimony today?

17 A My legal counsel gave me a -- a couple  
18 documents, I believe, were from the Plaintiff.

19 Q Which documents were those?

20 A There's a grievance examiner appointment  
21 document and a response, and I believe it's the -- an  
22 EEO investigation written response that -- that I  
23 replied to. And a third document that looks like it's  
24 some statements from Dr. Addagatla on the same EEO case.

25 Q The Addagatla response down in the lower

Atkinson-Baker, a Veritext Company  
www.depo.com

1 right-hand corner, there may be some letters and numbers  
2 in -- of the pages of the documents. Can you see that?

3 A Yes.

4 Q Can you read those out for me?

5 A USA005743.

6 Q Thanks. And, now, other than your attorney --  
7 and I'm never going to ask you a question asking for  
8 what you said to your attorney or what your attorney  
9 said to you. That's attorney-client privilege. But  
10 other than your attorney, have you had any discussions  
11 with anyone in preparation for your testimony today?

12 A No.

13 Q Okay. Now, typically, depositions are done in  
14 person, but because this is over Zoom, I can't see  
15 everything that's going on in your room. Are you alone  
16 there in the -- in that room?

17 A Yes.

18 Q And have you turned off the chat function, the  
19 e-mail function, texting functions? Because you're not  
20 allowed to have any communication with anyone during  
21 your testimony.

22 MS. SMITH: Other than he may ask to speak to  
23 his attorney.

24 MR. HOYER: Yeah, but I'll hear that.

25 THE WITNESS: I have the chat open on your

1 zoom call. Should I turn that off?

2 BY MR. HOYER:

3 Q That one's okay. Don't worry about that,  
4 although your attorney knows enough not to do any direct  
5 chatting with you. But you shouldn't be doing any  
6 chatting with her unless you tell me that you're going  
7 to have a conference with her, okay?

8 A Yes.

9 Q Okay. Now, let's get a little bit about your  
10 background. Who is your employer currently?

11 A The Department of Veterans Affairs.

12 Q Okay. And, now, yesterday we took the  
13 deposition of Mr. Graham, who you work with, and he -- I  
14 asked him if there's some abbreviation that he uses  
15 regarding the division that you work with, which is --  
16 the acronym is VANCHS; is that right?

17 A It's missing one letter. It's VANCHCS.

18 Q I see. And he just called it NorCal. Is --  
19 is that a good way to refer to it?

20 A You -- it's acceptable.

21 Q Okay. I just want to come up with an easy way  
22 to refer to it rather than going through all the -- the  
23 letters and words every time I ask you a question, and  
24 so if that -- if that works for you, we'll use NorCal.  
25 Okay?

1 A Yes.

2 Q Now, what's your title, your job title?

3 A I'm the medical center director for VA  
4 Northern California Health Care System.

5 Q And how long have you been -- how long have  
6 you had that title?

7 A Since October of 2013.

8 Q Prior to that, who did you work for?

9 A I worked for the Portland VA Medical Center as  
10 the deputy medical center director.

11 Q How long were you in that job?

12 A Seven years.

13 Q And can you just generally describe your job  
14 duties?

15 MS. SMITH: Objection.

16 BY MR. HOYER:

17 Q Your current job duties.

18 MS. SMITH: Thank you.

19 THE WITNESS: I oversee a health care system  
20 with 12 sites of care spread across 40,000 square miles  
21 in Northern California for the VA health care system,  
22 and my responsibilities include the overall management  
23 of the organization, leading the organization,  
24 overseeing all 4,500 employees, the finances, the -- the  
25 responsibilities of the entire health care system.

1 BY MR. HOYER:

2 Q And have those job duties changed  
3 significantly since October 2013?

4 A No.

5 Q Do you visit each of the 12 sites regularly?

6 A Yes. When it's not COVID.

7 Q Okay. And how many direct reports do you  
8 have?

9 A 12.

10 Q And can you just go through those by job  
11 title?

12 A The chief of staff, the chief nurse. There's  
13 two associate directors. The chief of quality  
14 management; the compliance officer; the chief planning  
15 officer; the -- the research compliance officer; my  
16 executive assistant; my secretary; the EEO program  
17 manager; the diversity, equity, and inclusion program  
18 manager; and occasionally a -- a fellow or a resident.

19 Q And has -- have those direct reports, in terms  
20 of job title, changed significantly since October 2013?

21 A No.

22 Q When did you first meet Dr. Velez?

23 A In 1994.

24 Q What were the circumstances?

25 A We were both employees of VA northern --

1 NorCal.

2 Q And how did you first come into contact with  
3 her in 1994?

4 A Our corporate offices were located in Pleasant  
5 Hill, California, and we were both present during  
6 service leader meetings with the executive team of the  
7 health care system.

8 Q What was your job -- job title then?

9 A I was the assistant chief of acquisition and  
10 material management service.

11 Q How long were you in that job?

12 A For, oh, three years.

13 Q And, after that job, what -- what did you do?

14 A I became the chief planner for VA NorCal.

15 Q How long were you the chief planner?

16 A For three years.

17 Q What did you do after that?

18 A I was the assistant -- I mean, the associate  
19 director of the Alaska VA Healthcare System.

20 Q How long were you in that job?

21 A For five years.

22 Q And then did you go to Portland after that?

23 A Yes.

24 Q Okay. After your contact with Dr. Velez in  
25 1994, when did you next have any contact with her?

Atkinson-Baker, a Veritext Company  
www.depo.com

1       A    When I left to go to Alaska in 2001, I had no  
2 contact with Dr. Velez at all until I returned in my  
3 role in October of 2013.

4       Q    Okay. And how is it that -- what -- what  
5 circumstances led you to have contact with her on or  
6 about October 2013?

7       A    I was hired as the medical center director,  
8 and she's one of our employees.

9       Q    And was it in the course of just meeting with  
10 various doctors that you came into contact with her  
11 then?

12            MS. SMITH: Objection.

13            You can answer.

14 BY MR. HOYER:

15       Q    You can answer, Mr. Stockwell.

16       A    Oh. I don't remember when or -- or in what  
17 specific circumstances I first interacted with Dr. Velez  
18 back in 2013.

19       Q    In the course of your duties in your current  
20 job, do you have occasion to meet with the site managers  
21 of the various sites within the system in NorCal?

22       A    I -- I have no set meeting with anyone that  
23 performs the duties of site manager.

24       Q    And do you have a -- a direct report who's --  
25 one of whom's -- whose responsibility is to manage the

1 various site managers?

2 MS. SMITH: Objection.

3 You can answer.

4 THE WITNESS: The two associate directors, we  
5 have one for the Sacramento Valley that oversees those  
6 that perform site management duties in the Sacramento  
7 Valley, and in the East Bay, the associate director  
8 oversees the individuals who perform those functions in  
9 the East Bay.

10 BY MR. HOYER:

11 Q And, for the Sacramento location, is there a  
12 site manager apart from the associate director?

13 A No.

14 Q How often have you had contact with Dr. Velez  
15 in the last, say, five years?

16 A It's sporadic, and so there are instances when  
17 we're -- we've been in the same location at the same  
18 time or in the same meeting. Maybe once every couple of  
19 months.

20 Q Are you aware that Dr. Velez is Hispanic in  
21 race?

22 A No.

23 Q You have no idea of that?

24 A No.

25 Q Okay. Are you aware of how many Hispanic

1 physicians are employed in -- by NorCal?

2 A I don't know.

3 Q You could -- can you give me an estimate?

4 MS. SMITH: Objection.

5 BY MR. HOYER:

6 Q You can answer.

7 A You want me to estimate how many Hispanic  
8 physicians we have?

9 Q Yes.

10 MS. SMITH: Objection. Calls for speculation.

11 BY MR. HOYER:

12 Q You can answer.

13 MS. SMITH: To the extent you know,  
14 Mr. Stockwell, you can answer.

15 THE WITNESS: 20.

16 MS. SMITH: Mr. Stockwell, I see you shaking  
17 your head. Are you taking a guess at this point?

18 THE WITNESS: I -- I'm -- that was a -- a --  
19 a, yes, I don't know the number.

20 MS. SMITH: Okay. Just for clarity purposes,  
21 Mr. Hoyer, I don't mean to go over additional rules.

22 Going forward, Mr. Stockwell, do not guess.  
23 Please only give us information that you know. If you  
24 don't know the answer, please tell us that you don't  
25 know.

1 BY MR. HOYER:

2 Q Yeah. I -- I think it's fair -- there's a  
3 difference between guessing and giving us an estimate.  
4 Now, maybe you don't know the length of your dining-room  
5 table, but you could certainly give us an estimate.  
6 Maybe you can't get it to the -- the exact number  
7 of inches that the dining-room table is, but you can  
8 give us an estimate. But a guess would be, you know,  
9 the -- the length of my dining-room table; you obviously  
10 don't know that. So, we are entitled to an estimate.

11 You said 20. And what -- what's the  
12 information that you base that estimate on?

13 A I guessed the number based on how many  
14 physicians we have in our health care system and what  
15 the general population of Hispanics might be for that  
16 total. So it was -- it was purely a guess.

17 Q When you say "the general population," you  
18 mean in Northern California or in the employee pool?  
19 What . . . ?

20 A In -- in the Northern California.

21 Q Okay. So your guess is that you know how  
22 many -- you know how many physicians there are, and you  
23 know approximately what percentage of the population in  
24 Northern California is Hispanic, and from that, you  
25 deduced the figure of 20 as the number of Hispanic

1 physicians working for NorCal. Is that your logic?

2 A Yes.

3 Q Okay. Fair enough.

4 Now, how many times have you talked directly  
5 with Dr. Velez in the last five years?

6 A I'm not sure of the number.

7 Q Can you give me an estimate?

8 A Four.

9 Q And do you remember anything about what you  
10 talked about with her?

11 A I don't remember the specifics of the  
12 conversations.

13 Q Anything involving discrimination or  
14 harassment?

15 A No.

16 Q Anything involving diversity?

17 A No.

18 Q Okay. Now, have you had any conversations at  
19 any time with Dr. Hundahl about Dr. Velez?

20 A Yes.

21 Q And how many times -- how many conversations  
22 have you had with Dr. Hundahl about Dr. Velez?

23 A One.

24 Q And how long ago was that?

25 A Five or six years ago.

1 Q And what was that conversation about?

2 A It was about utilization of vascular surgeons  
3 across VA NorCal.

4 Q And do you remember what point, if any,  
5 Dr. Hundahl made about that topic?

6 A No.

7 Q Did he initiate that conversation, or did you?

8 MS. SMITH: Objection.

9 You can answer.

10 THE WITNESS: I did.

11 BY MR. HOYER:

12 Q And what was your purpose in talking to him  
13 about that?

14 A He is her supervisor -- was.

15 Q And why was it that you were interested in  
16 talking to him about the utilization of vascular  
17 surgeons?

18 A He's the chief of surgery. Was.

19 Q Yeah. I understand that.

20 So -- but why were you interested in that  
21 topic?

22 A Dr. Velez was spending her one day a week  
23 working for a different VA medical center that was not  
24 reimbursing our hospital for that time, and I wanted to  
25 discuss that arrangement with him.

1 Q Okay. Was there some resolution that came on  
2 that topic?

3 A No.

4 Q And how is it that the fact that she was  
5 spending one day a week at a different VA medical  
6 center -- how did that come to your attention?

7 A I believe Dr. Velez herself declared that to  
8 me.

9 Q And why did that -- well, approximately how  
10 many physicians work for NorCal?

11 A 250.

12 Q And why was it that how one of those  
13 physicians spends one day a week was a topic worthy of  
14 you having conversations with Dr. Hundahl?

15 A It's unusual for one of our providers who's a  
16 full-time provider to not be asked to do full-time work  
17 during that time.

18 Q Have you had any conversations with anyone  
19 about Ms. -- Dr. Velez's title of site manager, former  
20 title?

21 MS. SMITH: Objection. As to what point in  
22 time are you talking about, Counsel?

23 MR. HOYER: Ever.

24 THE WITNESS: Yes.

25 BY MR. HOYER:

1 Q And who have you talked to about that?

2 A Timothy Graham and David Mastalski.

3 Q How many time -- sorry. Anyone else?

4 A No.

5 Q How many times did you talk with Mr. Graham  
6 about this?

7 A A few.

8 Q And how many times did you talk with -- is it  
9 Dr. Mastalski?

10 A He -- he's not a physician, but also a few.

11 Q Okay. When is the first time that you talked  
12 with Mr. Graham about this?

13 A I don't recall the exact time frame.

14 Q Approximately.

15 MS. SMITH: Objection.

16 BY MR. HOYER:

17 Q You can answer.

18 A Approximately 2017.

19 Q And was this prior to Mr. Graham's reassigning  
20 the site manager title away from her?

21 MS. SMITH: Objection as to the  
22 characterization of the action.

23 BY MR. HOYER:

24 Q You can answer.

25 A Yes, I believe so.

1 Q Okay. And what was said in that conversation?

2 A We were discussing the need to clarify  
3 responsibilities between an on-site executive and  
4 someone with the title site manager.

5 Q Now, in this case, the on-site manager was  
6 Mr. Graham?

7 A Yes.

8 Q And somebody -- the somebody with the title of  
9 site manager was Dr. Velez?

10 A Yes.

11 Q And you said there was a need to clarify the  
12 responsibilities. What do you mean by that?

13 A The administrative oversight of the Martinez  
14 campus, the decisions about allocating space, contract  
15 oversight and management, the -- the expectations of  
16 who's in charge from an emergency management perspective  
17 or an on-site disaster, the reporting of support  
18 individuals, there was a -- a lack of clarity between  
19 the two roles.

20 Q When you say the lack of -- sorry, I'm getting  
21 a little feedback.

22 When you say that there was a lack of clarity,  
23 what do you mean by that? Was there -- strike that.  
24 Let -- let me ask a -- a slightly different question.

25 Had you experienced anyone suffering from some

1 confusion as a result of this lack of clarity?

2 MS. SMITH: Objection.

3 You can answer.

4 BY MR. HOYER:

5 Q You can . . .

6 A There were many times where it was not clear  
7 who was leading the campus.

8 Q Okay. When you say, "there were many times it  
9 was not clear," do you mean it wasn't clear to you?

10 A It wasn't clear to myself or others.

11 Q And who -- when you say "others," who are you  
12 referring to?

13 A Other employees of VA NorCal.

14 Q Anyone specifically come to mind?

15 A -- I can't recall the specific events nor  
16 the specific names of the individuals.

17 Q Can you recall the job titles?

18 A I don't understand the question.

19 Q Yeah, the job titles of the people that you  
20 say were lacking clarity and who was leading the  
21 Martinez location.

22 A I can't recall the specific events, so I can't  
23 recall the specific people or the job titles of those  
24 involved, but it occurred on multiple occasions.

25 Q Approximately how many occasions did it occur

1 on?

2 A I think I was told not to guess earlier, so I  
3 don't know.

4 Q Okay. But you know there was multiple. I'm  
5 just wondering if you have some basis to say that it was  
6 multiple rather than once.

7 A I can remember that it came up more than one  
8 time.

9 Q And did you have discussions about this issue  
10 with anyone besides Mr. Graham?

11 A I talked to --

12 MS. SMITH: Objection.

13 THE WITNESS: -- David Mastalski.

14 MR. HOYER: Okay.

15 THE REPORTER: Ms. Smith, did you object?

16 MS. SMITH: It's fine. The record can stand.

17 BY MR. HOYER:

18 Q Now, you said that -- that this confusion  
19 about who was overseeing several things (space  
20 allocation, contracts, emergency management, support  
21 staff), in any of those areas, can you remember a  
22 particular problem arising as a result of this lack of  
23 clarity?

24 A Not recalling the specific events makes it  
25 difficult to recall the outcomes of those events.

1 Q Okay. Did you ever write anything up (notes,  
2 memos, e-mails) regarding this particular issuery --  
3 issue?

4 A Not to my knowledge.

5 Q Did you review any memos/e-mails about this  
6 issue?

7 MS. SMITH: Objection.

8 THE WITNESS: Not that I recall.

9 BY MR. HOYER:

10 Q Okay. Now, how -- the -- this initial  
11 discussion that happened in 2017 with Mr. Graham, did  
12 you make any recommendations to him?

13 MS. SMITH: Objection. Whoops, sorry.

14 BY MR. HOYER:

15 Q You can answer.

16 A I discussed with him the need to get clarity  
17 on the responsibilities of an executive on-site and the  
18 title site manager.

19 Q At that point, in 2017, how long had this been  
20 a problem that was concerning you?

21 MS. SMITH: Objection.

22 BY MR. HOYER:

23 Q You can answer.

24 A Four years.

25 Q So you had been aware of this problem for four

1 years; is that correct?

2 MS. SMITH: Objection.

3 BY MR. HOYER:

4 Q You can answer.

5 A Yes.

6 Q Do you remember how it first came up four  
7 years previously?

8 A I noticed it as a problem the moment I became  
9 medical center director.

10 Q But you don't remember the context; is that  
11 correct?

12 A I don't remember the specific instances where  
13 it percolated.

14 Q I understand you don't remember the  
15 specific -- specific incidence. I just want to make  
16 sure that I've got your full testimony about the -- this  
17 issue. Do you remember anything else about this issue,  
18 your observations of it, your experiences, your  
19 conversations, anything else than -- other than what  
20 you've already told me?

21 MS. SMITH: Objection.

22 BY MR. HOYER:

23 Q You can answer.

24 A Well, I remember it was very confusing, as the  
25 executive of the medical center, to appreciate who was

Atkinson-Baker, a Veritext Company  
www.depo.com

1 expected in what role for things that occurred on the  
2 Martinez campus, and it would come up repeatedly as a  
3 lack of clarity and understanding.

4 Q Anything else?

5 A No.

6 Q Okay. So, how long was that first  
7 conversation that you had with Mr. Graham in 2017, do  
8 you remember?

9 A It was a very brief conversation.

10 Q And was that the only topic that you remember  
11 in that conversation?

12 A Yes.

13 Q Okay. Did you direct him to do something  
14 about it?

15 A No.

16 Q Okay. He is your direct report -- one of your  
17 direct reports, correct?

18 A Yes.

19 Q Did you expect him to do something about it?

20 A I did expect him to take some action.

21 Q Now, the action that he took, was that the  
22 action that you expected him to take?

23 MS. SMITH: Objection.

24 BY MR. HOYER:

25 Q You can answer.

1 A I didn't know what he was going to do. I just  
2 wanted clarity.

3 Q Okay. Did you have in mind any possible  
4 solutions to the problems you addressed with him in that  
5 conversation of 2017?

6 MS. SMITH: Objection.

7 BY MR. HOYER:

8 Q You can answer.

9 A I don't recall any specific direction. I -- I  
10 think the choice that he made was rational.

11 Q Yeah. My question was slightly different. I  
12 appreciate your answer. But the -- the question was,  
13 Did you have in mind any alternatives as the solution to  
14 this problem that you raised with him?

15 MS. SMITH: Objection. Confusing.

16 BY MR. HOYER:

17 Q You can answer. You understand the question?

18 A You're asking if I already had an idea of what  
19 I wanted him to do before I asked him to take action?

20 Q Sort of. I'm just wondering if you had any  
21 idea of what he could do. Like, there -- where there  
22 was -- maybe you had in mind there are three ways that  
23 you could solve this problem, or there are two ways or  
24 five ways. Did you have any idea of what he could do to  
25 solve this problem?

1 A No.

2 Q Now, when he did reassign the site manager  
3 title away from Dr. Velez, did you get the impression  
4 that, oh, that was the wrong thing to do?

5 MS. SMITH: Objection.

6 THE WITNESS: No. Whoops.

7 MS. SMITH: It's okay.

8 BY MR. HOYER:

9 Q Okay. Now, you -- you describe the  
10 conversation that you had in 2017 with him. Do you  
11 remember any other conversations that you had with him  
12 about this issue?

13 A I believe we did discuss it after he had  
14 arrived at his pathway forward.

15 Q Okay. In that first conversation in 2017, do  
16 you have a sense of generally -- was it early in 2017,  
17 late in 2017? The, you know, fall, winter, spring,  
18 summer? A month?

19 A I don't know. I only guess that it was 2017  
20 based on when Mr. Graham started working at VA NorCal.

21 Q Okay. So then you had a conversation -- the  
22 next conversation you had with him about this topic was  
23 after he had taken the action, correct?

24 A I believe so.

25 Q And do you remember how long -- when that

1 conversation was? Was it immediately following the  
2 action? Quite a ways after?

3 A I think it was fairly close after.

4 Q And what was your -- did you initiate that  
5 conversation, or did he?

6 A He did.

7 Q Okay. And did he tell you what his purpose  
8 was in having that conversation with you?

9 MS. SMITH: Objection. Leading.

10 BY MR. HOYER:

11 Q You can answer.

12 A He was informing me that she wasn't pleased  
13 with the decision.

14 Q Was that a surprise to you?

15 A I did not have a -- a predisposition on how  
16 she may or may not react.

17 Q Okay. Was it understandable to you that she  
18 did not have a good reaction to it?

19 MS. SMITH: Objection.

20 THE WITNESS: I don't know.

21 BY MR. HOYER:

22 Q You can answer.

23 And do you remember specifically what he said  
24 about her adverse reaction to this action that he took?

25 MS. SMITH: Objection.

1 BY MR. HOYER:

2 Q You can answer.

3 A I don't remember the details of the specifics  
4 of the conversation. I just remember that was the  
5 general subject.

6 Q Do you remember roughly how long the  
7 conversation was?

8 A Very brief.

9 Q And was there any -- did you make any  
10 suggestions in response to what he told you?

11 MS. SMITH: Objection.

12 BY MR. HOYER:

13 Q You can answer.

14 A I wanted to encourage ongoing dialogue with --  
15 between himself and Dr. Velez.

16 Q Ongoing -- ongoing dialogue about what?

17 A Her unhappiness with his decision and the  
18 clarity of what it meant.

19 Q And what did you think that ongoing dialogue  
20 would do for the situation?

21 A Well, my hope is that when employees have a  
22 disagreement, that communication is often a -- a  
23 stumbling block as far as understanding and -- and  
24 hearing; and so my hope was that, as they dialogue, they  
25 would be able to come to better understanding of each

1 other and their perspectives and how to move forward  
2 effectively.

3 Q Okay. Do you remember any other suggestion  
4 you gave him in that second conversation?

5 MS. SMITH: Objection.

6 THE WITNESS: No.

7 BY MR. HOYER:

8 Q All right. And then when -- do you remember  
9 any further conversations you had with Mr. Graham about  
10 this issue?

11 A I don't recall specifically if we had any  
12 other conversations.

13 Q Do you remember generally any further  
14 communications with him about this issue?

15 A No.

16 Q Okay. Mr. Mastalski, you said you had a few  
17 conversations about this issue with him. When was the  
18 first conversation you had with him?

19 A Approximately 2013.

20 Q And how did that conversation arise?

21 A I initiated the conversation for the same  
22 reason that I initiated the conversation with  
23 Mr. Graham, to seek clarity on responsibilities on the  
24 Martinez campus between the associate director and the  
25 individual with the title site manager.

1 Q And do you remember what Mr. Mastalski  
2 responded when you raised this issue?

3 A He did not want to address clarifying those  
4 responsibilities at that time.

5 Q Did he say why he didn't want to?

6 A He had other things he wanted to focus on as  
7 priorities.

8 Q Was that -- were you okay with that response  
9 from him?

10 A I would have preferred that he would have  
11 taken action, which is why I resurrected the  
12 conversation with Mr. Graham on his arrival.

13 Q To me, Mastalski's response seems kind of  
14 questionable, actually. It's understandable to want to  
15 focus your priorities on the most important stuff. But  
16 is this -- is this an issue that would have taken a lot  
17 of time away from focusing on other priorities? Seems  
18 like a, sort of, small-time commitment, given the scope  
19 of the problem as you saw. Correct?

20 MS. SMITH: Objection to the extent that's a  
21 question.

22 BY MR. HOYER:

23 Q You can answer.

24 A I'm -- I actually am not sure exactly what you  
25 asked me about his response.

Atkinson-Baker, a Veritext Company  
www.depo.com

1 Q Well, the action that Mr. Graham eventually  
2 took with respect to the site manager position, it -- it  
3 didn't seem to involve a lot of distraction from other  
4 priorities terms of time commitment. Is that fair to  
5 say?

6 MS. SMITH: Objection.

7 THE WITNESS: I think it was a pretty  
8 significant undertaking to try and get that clarity.

9 BY MR. HOYER:

10 Q Why? Why do you think that?

11 A Change isn't easy for an organization.

12 Q Anything else?

13 A No.

14 Q So, when you say, "Change isn't easy for an  
15 organization," obviously, Dr. Velez had an adverse  
16 reaction to this -- this change.

17 Are you aware of anyone else in the  
18 organization that had an adverse reaction to this  
19 change?

20 MS. SMITH: Objection as to the term  
21 "adverse."

22 BY MR. HOYER:

23 Q You can answer.

24 A I recall several individuals voicing their  
25 displeasure with the decision, including Dr. Remler.

1 Q Anyone else besides Dr. Remler?  
2 A There's a -- there's a Dr. Jon Green that --  
3 that also shared that sentiment.

4 Q Anyone besides Dr. Remler and Dr. Green?

5 A Not that I recall specifically.

6 Q What did Dr. Green say to you about it?

7 A His view was that Dr. Velez had done a  
8 wonderful job overseeing the Martinez campus for many,  
9 many years, and that they had significant positive  
10 accomplishments under her leadership, and he hated to  
11 see that go.

12 Q Was anything about what he said incorrect, in  
13 your mind?

14 MS. SMITH: Objection.

15 BY MR. HOYER:

16 Q You can answer.

17 A Well, it may have been overstated as far as  
18 the grandeur of all things at our Martinez campus. No.  
19 I thought that he had an accurate understanding of -- of  
20 progress and -- and -- and of her contributions.

21 Q Now, you told me about the first conversation  
22 you had with Mr. Mastalski about this issue. And do you  
23 remember -- but you said you had a few conversations  
24 with him about it.

25 I'm just wondering, after that first

1 conversation in 2013, do you remember when was the next  
2 time you talked to him about it?

3 A I don't recall specifically.

4 Q And do you remember the substance of that  
5 conversation, that second conversation?

6 A It would have been me prodding for, hey, we  
7 haven't gotten clarity on responsibilities yet; I'd  
8 still like to encourage you to pursue that.

9 Q And what was his response? The same as the  
10 first time?

11 A Yes.

12 Q Okay. So that was the second conversation you  
13 had with him.

14 Do you remember whether you had a third  
15 conversation or a fourth?

16 A I don't recall, through the years, how many  
17 times the subject came up, but if it ever did, it was  
18 the same conversation with the same wish from my part  
19 and response from his.

20 Q Okay. So, were there other instances that you  
21 became aware of in NorCal where there was some confusion  
22 about who had oversight responsibility due to the fact  
23 that physicians were -- had some administrative  
24 responsibilities in addition to their clinical  
25 responsibilities?

Atkinson-Baker, a Veritext Company  
www.depo.com

1 MS. SMITH: Objection. Vague and confusing.

2 BY MR. HOYER:

3 Q You can answer.

4 A No.

5 Q But there are other physicians that have  
6 administrative responsibilities, correct?

7 A Lots of physicians have administrative  
8 responsibilities.

9 Q Well, when I say "administrative  
10 responsibilities," Mr. Graham actually made a helpful  
11 distinction yesterday. There's a difference between  
12 administrative responsibilities and, you know,  
13 completing the paperwork necessary for one's patients,  
14 for example, that sort of administrative. But when I'm  
15 talking about administrative here, there are  
16 organizational responsibilities, for example. Do you  
17 understand the distinction?

18 A I do. And many physicians have  
19 organizational-level responsibilities that are  
20 administrative.

21 Q Okay. But you haven't found similar confusion  
22 to the issue with the site manager in Martinez in those  
23 other administrative -- physician administrative  
24 responsibilities, correct?

25 A I have not.

1 Q Now, did you ever become aware that Dr. Velez  
2 has helped other employees in the VA pursue EEO  
3 complaints?

4 A No.

5 Q And you've not been aware that Dr. Velez was  
6 an advocate for antidiscrimination or diversity efforts  
7 in NorCal; is that correct?

8 MS. SMITH: Objection.

9 BY MR. HOYER:

10 Q You can answer.

11 A No.

12 Q Were you aware that she had previously sued  
13 the Air Force and the VA?

14 A I had heard that as a discussion item when I  
15 became the director.

16 Q Who told you that?

17 A I don't recall. Perhaps Dr. Hundahl.

18 Q Okay. And do you remember what Dr. Hundahl  
19 said about it?

20 A The -- the general understanding that I had  
21 was that she was not required to share in vascular  
22 surgery responsibilities at David Grant Medical Center  
23 because of a lawsuit and an outcome from years prior.

24 Q Now, are you aware -- did Dr. Velez ever apply  
25 to be chief of surgery?

Atkinson-Baker, a Veritext Company  
www.depo.com

1 A Yes.

2 Q And how did you become aware of that?

3 A I interviewed all of the applicants that were  
4 referred from the search commitment for the job.

5 Q And that included interviewing Dr. Velez?

6 A Yes.

7 Q Okay. And what was your impression of her in  
8 the interview?

9 MS. SMITH: Objection.

10 BY MR. HOYER:

11 Q You can answer.

12 A Well, that's a very broad question. She was  
13 professional, prepared, did a nice job.

14 Q Did you actually score the applicants that you  
15 interviewed in terms of their -- their interview  
16 success?

17 MS. SMITH: Objection.

18 BY MR. HOYER:

19 Q You can answer.

20 A I only gave verbal feedback to the selecting  
21 official.

22 Q And what was the feedback that you gave  
23 regarding Dr. Velez?

24 A I didn't give any specific feedback. I only  
25 indicated which of the three individuals I thought was

1 the strongest candidate.

2 Q And which was that?

3 A That was Dr. Fuller.

4 Q And why did you think that Dr. Fuller was the  
5 strongest candidate over Dr. Velez?

6 A Well, there were more candidates than -- than  
7 just the two of them, but his vision for where the  
8 surgical program could go, his connections with the UC  
9 Davis department of surgery, his research approach as a  
10 leader of the department were all factors that I thought  
11 weighed in benefit towards him.

12 Q And I think you said you interviewed three  
13 candidates; is that correct?

14 A Yes.

15 Q And you gave feedback on all three candidates  
16 to the selection commitment?

17 MS. SMITH: Objection.

18 BY MR. HOYER:

19 Q Is that right?

20 A I did not reply to the selection commitment.  
21 I only verbally responded to the chief of staff, and I  
22 did not give him feedback on all three specific  
23 candidates. I only gave him my opinion as to which one  
24 I thought was the strongest candidate.

25 Q Okay. And who was the third candidate other

1 than Fuller and -- and Velez?

2 A It was a surgeon from the Palo Alto VA. I  
3 can't recall her name.

4 Q And did you have a sense of whether that  
5 surgeon was a better candidate than Dr. Velez?

6 MS. SMITH: Objection.

7 THE WITNESS: I didn't render an opinion to  
8 rank the candidates. I only gave my opinion on to which  
9 one I thought was the strongest.

10 BY MR. HOYER:

11 Q I understand that you didn't give her an  
12 opinion, but I'm just wondering if you formed an opinion  
13 about whether the Palo Alto surgeon was a better  
14 candidate than Dr. Velez.

15 A I think they're pretty close.

16 Q Okay. And how was it that -- that Fuller's  
17 vision -- I think you used the word "vision" -- was  
18 better than Dr. Velez?

19 MS. SMITH: Objection as to the  
20 characterization.

21 BY MR. HOYER:

22 Q You can answer.

23 A He had a -- a -- a game plan for years moving  
24 forward to try and grow the surgical program in ways  
25 that I didn't hear from her a description of the same

1 questions.

2 Q And has that game plan been implemented?

3 A Well, he relatively new in the role, but he is  
4 growing, in spite of COVID-19, the surgical program at  
5 NorCal. So, I -- I think he's -- he's doing reasonably  
6 well, given the circumstances.

7 Q Okay. And what was it about his research that  
8 made it a more attractive candidate to you than  
9 Dr. Velez?

10 A I don't want you to misrepresent my  
11 evaluation. So, I didn't criticize one candidate over  
12 the other. I interviewed them, I gave feedback,  
13 generally speaking, and he had a -- a game plan for how  
14 to grow the research component. I don't believe she  
15 actually answered or articulated anything about the  
16 research program in the general questions that I had.  
17 So it's not a critique of one. It's just an overall  
18 impression based on a one-hour interview that I had with  
19 each other candidate.

20 Q And was there something -- you mentioned his  
21 connections with UC Davis. What about that made him a  
22 more attractive candidate to you than Dr. Velez?

23 A He had successfully brought a couple of new  
24 surgical residents slots funded through the surgery  
25 department in ENT already, and he was describing a

1 pathway forward that would continue to grow that  
2 relationship.

3 Q So taking a step back, can you tell me more  
4 generally what was the application process for the chief  
5 of surgery? Can you walk me through it?

6 A I was not the selecting official, so I only  
7 interviewed the top candidates and gave an opinion. So,  
8 I can't walk you through the selection process, because  
9 it was not my responsibility to hire the chief of  
10 surgery.

11 Q Fair enough.

12 Now, the chief of surgery reports to the chief  
13 of staff; is that correct?

14 A Yes.

15 Q While Dr. Velez had the title of site manager,  
16 did you get impressions about her performance in that  
17 role? Obviously, while you were there.

18 MS. SMITH: Objection as to the term  
19 "impressions."

20 BY MR. HOYER:

21 Q You can answer.

22 A I think there are always opinions that people  
23 have about how well someone else is doing in a function  
24 or a role. There were times that I would hear positives  
25 and negatives about her performance as a site manager.

1 Q Okay. Let's start out with the positives.

2 What did you hear about her performance that was  
3 positive?

4 A Dr. Velez has always been a caring clinician  
5 about her patients, and so to work through red tape to  
6 find ways to get the job done to make sure that the  
7 patients are cared for has been a priority of hers. I'm  
8 sure it continues to be a priority for hers [sic], and  
9 people have been admirable of her advocacy for making  
10 sure that the patients were cared for and that the  
11 system were in place on the Martinez campus that would  
12 assist in doing that.

13 Q And who do you remember giving you that  
14 positive feedback about her?

15 A I don't recall the specifics.

16 Q You don't remember anyone giving you -- anyone  
17 in particular giving you positive feedback about her?

18 A I don't remember in particular, no.

19 Q Fair enough. Okay, what about the negative  
20 opinions of her performance in that role?

21 A Well, I prefer not to actually articulate what  
22 I heard that were negatives unless I'm required to do  
23 so.

24 Q You are required to do so, sir. Sorry about  
25 that.

1       A    There were complaints that she played  
2 favorites, that it was disorganized as far as who was  
3 responsible for what activity. There were complaints  
4 that she would change her mind often or do things that  
5 were unknown through back channels of the organization,  
6 and there were concerns that she was antimanagement.

7       Q    Anything else?

8       A    No.

9       Q    Okay. Let's see. The complaints about her  
10 playing favorites, do you remember anyone in particular  
11 giving you that feedback?

12      A    I remember hearing it more than one time, but  
13 I cannot recall who or what specific circumstances.

14      Q    Okay. What about the disorganization; who did  
15 you hear that from?

16      A    Just like with the positives, I can't remember  
17 the -- the names and the specific occurrences. I can't  
18 in any of these ones either.

19      Q    Okay. And I think you said she was dis- --  
20 the criticism was that she was disorganized with respect  
21 to various activities. Did I hear you right?

22      A    I don't believe I used the word  
23 "disorganized." Inconsistent and switching decisions is  
24 one of the depictions that I gave.

25      Q    I see. Okay. I'm sorry. Inconsistent.

1                   Do you remember anything in particular that  
2 she was inconsistent about?

3                   A     I don't recall the -- the complaints that I  
4 heard with the specific instances or situations.

5                   Q     Okay. I'm just going to walk through them  
6 to -- to get as much detail as you have -- that you're  
7 able to recall.

8                   Do you remember any particular instances where  
9 we changed her mind?

10                  MS. SMITH: Objection.

11 BY MR. HOYER:

12                  Q     You can answer.

13                  A     I don't recall the specifics.

14                  Q     Okay. What about the back-channel stuff; any  
15 particular instances or anybody in particular that  
16 complained about that?

17                  A     I don't recall the specifics.

18                  Q     Okay. Did Dr. Hundahl ever give you negative  
19 feedback about her?

20                  A     Yes.

21                  Q     Do you remember what he said about her that  
22 was negative?

23                  A     In the context of surgical service, his  
24 thoughts were that she often didn't follow the corporate  
25 party line, that she was a rogue that would do thing her

1 own way in her own time, and so she was more difficult  
2 to manage.

3 Q And do you remember any examples that he gave  
4 you about her not following the party line?

5 A I don't recall the specifics.

6 Q And did you give his opinion about her any  
7 credence?

8 MS. SMITH: Objection.

9 BY MR. HOYER:

10 Q You can answer.

11 A I didn't do anything about it one way or  
12 another.

13 Q Did you believe him, though?

14 MS. SMITH: Objection.

15 BY MR. HOYER:

16 Q You can answer.

17 A Yes. My personal historical knowledge and  
18 perspective of Dr. Velez is that she is a -- a go-getter  
19 and will do what it takes to get what she thinks is  
20 right done.

21 Q Well, that seems to be a positive opinion.  
22 How is that consistent with her not following the party  
23 line? In your mind.

24 A I think both can be true. One can be a --  
25 a -- a -- a -- a rebel from the perspective of those

1 that are looking to standardize and have uniform  
2 processes and be perceived as difficult, and for those  
3 that they're advocating for and, quote, going their own  
4 way, it might be viewed as a positive.

5 Q Okay. And you mentioned antimanagement. Do  
6 you remember anyone that suggested that she was  
7 antimanagement to you?

8 A I don't recall the specifics.

9 Q Do you recall anything generally about that?

10 MS. SMITH: Objection.

11 BY MR. HOYER:

12 Q Who, what, where, when, how?

13 MS. SMITH: Objection. Compound question.

14 BY MR. HOYER:

15 Q You can answer.

16 A Well, I already stated I don't recall the  
17 specifics, so I don't remember who, what, when, where,  
18 or how.

19 Q Okay. Was -- was antimanagement an opinion  
20 that you had formed about her?

21 MS. SMITH: Objection.

22 BY MR. HOYER:

23 Q You can answer.

24 A There were times where she demonstrated that  
25 tendency, yes.

1 Q Do you remember any particular time?

2 A We were both present in all employee town hall  
3 meetings on the Martinez campus, which I would host  
4 quarterly, and in her role as the site manager, she  
5 would also be present, but she would often form  
6 questions from the audience for leadership not as  
7 leadership, but towards leadership, with criticisms of  
8 things that she thought needed to be addressed.

9 Q What sorts of criticisms?

10 A Shuttle service schedules, busing of staff,  
11 parking availability, things of that nature.

12 Q And were those questions inappropriately  
13 raised at the town hall meeting?

14 MS. SMITH: Objection.

15 BY MR. HOYER:

16 Q You can answer.

17 A They were appropriate questions for a town  
18 hall meeting. However, somebody with the title of site  
19 manager or responsibilities as a site manager might be  
20 the exact management individual that should be  
21 coordinating parking and shuttles and schedules; and so  
22 asking them as an audience member to management appeared  
23 to be an interesting quasi antimanagement tactic.

24 Q So was it your understanding that, in her role  
25 as site manager, she was the one that should be fixing a

Atkinson-Baker, a Veritext Company  
www.depo.com

1 shuttle service problem, if there was a problem with the  
2 shuttle service?

3 MS. SMITH: Objection.

4 THE WITNESS: Yes.

5 BY MR. HOYER:

6 Q Okay. Do you know if anything was done about  
7 the shuttle service problem that she raised?

8 A Not during that time frame.

9 Q When -- when, if any, was something done about  
10 the shuttle service?

11 A Eventually, we hired a -- a -- an additional  
12 staff member to increase the shuttle activity between  
13 the bus station or the Amtrak station or BART and the  
14 medical center.

15 Q I see. And is that something that she should  
16 have done?

17 A "Should have" is an interesting word [sic].  
18 Could have under the responsibilities of a site manager,  
19 yes.

20 Q And what about the parking situation; is there  
21 something that she should have herself done about it  
22 that she didn't?

23 MS. SMITH: Objection.

24 BY MS. SMITH:

25 Q You can answer.

1       A     Generally speaking, at any of our clinics, if  
2 somebody has the role of site manager, they would be  
3 responsible for overseeing any of those types of  
4 concerns.

5 MR. HOYER: All right, we've been going about  
6 an hour and a half. Why don't we take a ten-minute  
7 break until 11:40? And then my plan was to break for  
8 lunch at -- at 12:30. Does that sound workable for  
9 everybody?

10 MS. SMITH: That's fine.

11 MR. HOYER: Okay, terrific. I'll see you at  
12 11:40.

13 MS. SMITH: Okay.

14 (Break taken from 11:28 a.m. to  
15 11:42 a.m.)

16 MR. HOYER: All right, back on the record.

17 Q (By Mr. Hoyer) Mr. Stockwell, do you -- do you  
18 have any information as to whether Dr. Velez's role as  
19 site manager had any effect on her role as a surgeon

20 A Can you clarify what you're asking me?

21 MS. SMITH: Yeah.

22 BY MR. HOYER:

23 Q Yeah. I mean, did -- did her duties as site  
24 manager adversely affect her ability to be a productive  
25 surgeon in any way?

1 MS. SMITH: Objection.

2 BY MR. HOYER:

3 Q You can answer.

4 A I don't -- I don't understand precisely what  
5 you're asking me, but I -- I don't think it would  
6 diminish other skills as a surgeon to -- to function as  
7 a site manager.

8 Q Well, I was talking more about time  
9 commitment, actually. Did you have any sense of, you  
10 know, how much time she spent her week on average as a  
11 site manager in the site manager role versus surgery?

12 A I don't know.

13 Q Okay. Now, there are various other site  
14 managers in NorCal. I'm just wonderings if there's some  
15 sort of comparative performance metrics for site  
16 managers?

17 MS. SMITH: Objection. Vague. Confusing.

18 BY MR. HOYER:

19 Q You can answer.

20 A I don't supervise the site managers, so I'm  
21 not aware of how they're evaluated.

22 Q Now, Dr. Cahill, who is Dr. Cahill?

23 A He's the chief of staff.

24 Q And he reports to you directly?

25 A Yes.

1 Q Have you and he had any conversations about  
2 Dr. Velez?

3 MS. SMITH: Objection. As to what point in  
4 time?

5 MR. HOYER: Ever.

6 THE WITNESS: Yes.

7 BY MR. HOYER:

8 Q How many conversations have you had about  
9 Dr. Velez with him?

10 A I don't recall, over the years, how many times  
11 a conversation may have included her.

12 Q Do you remember anything that you discussed  
13 with him about her?

14 A Yes.

15 Q And what do you remember?

16 A She filed an administrative grievance about  
17 this very subject, and the reviewer recommended that the  
18 chief of staff and I discuss the responsibilities as it  
19 relates to chief medical officer needs or  
20 responsibilities as part of that administrative  
21 grievance review.

22 Q When you say the reviewer, who are you  
23 referring to?

24 A Lorrie Strohecker. She's our chief of primary  
25 care.

1 Q And what did she say about the duties of chief  
2 medical officer? Did I get that right?

3 A When she interviewed Dr. Velez, there was a  
4 distinction made between her role as a clinical leader  
5 and decision-maker at Martinez as part of her site  
6 manager role, and Dr. Strohecker recommended that the  
7 question of clinical oversight of the location be  
8 discussed with the chief of staff.

9 Q When you say be discussed with the chief of  
10 staff, you mean you were supposed to discuss it with the  
11 chief of staff?

12 A Yes.

13 Q Okay. And do you remember anything else that  
14 Strohecker said about that to you?

15 A She didn't say it. She provided it in a  
16 written reply it -- in the grievance review.

17 Q Okay. And so you then a discussion with the  
18 chief of staff about this issue?

19 A I did.

20 Q And what was said in that discussion?

21 A We had two discussions. The first time I  
22 asked him to talk to Dr. Velez and get an understanding  
23 of what her concerns or perceptions were with respect to  
24 clinical leadership. So the term CMO is kind of a weird  
25 one, chief medical officer, and even understanding what

1 that meant, what role that filled or whether it was  
2 necessary on the Martinez campus for the questions I  
3 asked him to dialogue with her about.

4 Q And did you come to an understanding of what  
5 she meant by chief medical officer?

6 MS. SMITH: Objection.

7 BY MR. HOYER:

8 Q You can -- you can answer.

9 A I never spoke with her. I asked the chief of  
10 staff to have a conversation with her about her  
11 perception of that role.

12 BY MR. HOYER:

13 Q Right. And did he?

14 A He did.

15 Q And then did he relay that to you?

16 A He relayed to me his thoughts on whether it  
17 was necessary to have a chief medical officer on the  
18 Martinez campus or not.

19 Q What did he say about that?

20 A He said it was not.

21 Q Did he say why?

22 A He said consistency, clarity of  
23 responsibility, organizational direction were all  
24 reasons why it would be better not to have a separate  
25 chief medical officer on one of our campuses.

1 Q And did he explain what he meant by  
2 consistency?

3 A I interpreted what he meant by consistency,  
4 but he did not articulate that.

5 Q What was your interpretation?

6 MS. SMITH: Objection.

7 BY MR. HOYER:

8 Q You can answer.

9 A That processes put out by his office, he  
10 wanted to make sure were followed uniformly across the  
11 organization.

12 Q And do you have an understanding of how making  
13 Dr. Velez chief medical officer in Martinez would be  
14 inconsistent with that goal?

15 MS. SMITH: Objection.

16 THE WITNESS: You're asking me to tell you  
17 what I think Dr. Cahill thinks?

18 BY MS. SMITH:

19 Q Or what you think. Do you have an  
20 understanding of how the goal of consistency,  
21 specifically what he said -- sorry, specifically what  
22 you interpreted him to mean by consistency, how that was  
23 inconsistent with Dr. Velez being the chief medical  
24 officer at Martinez?

25 MS. SMITH: Objection. Calls for speculation.

1 BY MR. HOYER:

2 Q You can answer.

3 A Well, my general understanding is that if he  
4 says: This is how we're going to do clinic schedules,  
5 this is how we're going to organize OR time, this is how  
6 we're going to divide up time for administrative duties  
7 for clinical staff, these are the priorities that we  
8 want our physicians to take, this is what we expect from  
9 a productivity perspective, this is how we resolve  
10 conflicts between physicians, all of those things are  
11 leadership responsibilities, and he wanted to make sure  
12 it was consistent, understood, and that it was under the  
13 purview of the chief of staff.

14 Q And -- and how would Dr. Velez being chief  
15 medical officer interfere with that?

16 MS. SMITH: Objection.

17 BY MR. HOYER:

18 Q You can answer.

19 A Well, I -- I think it not having -- so the  
20 same issue with the site manager title and the associate  
21 director who's present, the clarity of who's responsible  
22 for what, and leadership would be harmed with the  
23 addition of a second leader/clinical voice at Martinez.

24 Q Now, did you ever become aware that Dr. Velez  
25 had complained that Dr. Hundahl had disparaged her?

1 A No.

2 Q Did you hear -- have you heard from anyone  
3 that Dr. -- Dr. Hundahl was vindictive or aggressive?

4 A No.

5 Q Have you ever heard that Dr. Hundahl had  
6 discriminated against anyone based on their sex or race?

7 MS. SMITH: Objection.

8 BY MR. HOYER:

9 Q You can answer.

10 A No.

11 Q All right. Let's see if I can pull up a  
12 document here.

13 Okay. Mr. Stockwell, do you see the document  
14 on the screen there?

15 A Yes.

16 MS. SMITH: Sorry, we're marking this as 1?

17 MR. HOYER: This is Exhibit 1, and it is a  
18 document dated October 2, 2018, from Dr. Velez to  
19 Mr. Stockwell, and it's -- the subject is formal  
20 grievance, change of assignment.

21 Q (By Mr. Hoyer) Do you recognize the document?

22 MS. SMITH: Can you just ask -- give him  
23 permission to look through the entire document before we  
24 ask him -- or not?

25 MR. HOYER: Yeah. Now, I guess -- sorry, what

1 did you say about permission, Valerie?

2 MS. SMITH: Can you give him -- can you let  
3 him look at the entire document before you start asking  
4 questions about it?

5 MR. HOYER: Yeah. I'm just asking if he  
6 recognized the document. I'm happy --

7 MS. SMITH: Right, but you're --

8 MR. HOYER: -- to scroll --

9 MS. SMITH: -- only showing him one page of  
10 it, so it's not fair to ask him if he recognizes an  
11 entire document based on only showing him one page.

12 MR. HOYER: Okay.

13 Q (By Mr. Hoyer) Mr. Stockwell, if -- would you  
14 like me to scroll through the whole document so that you  
15 can review it before you say whether you recognize it or  
16 not?

17 A Yes, if you could, that would be great.

18 Q Sure. Okay. Did -- just tell me when you  
19 want me to scroll down.

20 A You can go to the next page. I -- I looked at  
21 this one.

22 Q Okay.

23 A Is that the entirety the document?

24 Q I think there's more stuff. There's an  
25 e-mail. You can tell me when you want me to scroll

1 down.

2 A Okay.

3 Q I'm actually not sure that this is -- we may  
4 have lumped more than one document together. I think  
5 the -- the document is just the formal grievance, which  
6 is Bates-stamp USA000031 to -32.

7 MS. SMITH: Okay, so, for the purpose of this  
8 exhibit, Exhibit 1, it's USA-31 and -32.

9 MR. HOYER: That's right.

10 MS. SMITH: Okay.

11 (Exhibit 1 marked)

12 BY MR. HOYER:

13 Q All right. So do you recognize the document,  
14 Mr. Stockwell?

15 A Yes.

16 Q Okay. And did you -- when you received this,  
17 did you receive it with attachments or just by itself?

18 A I don't remember.

19 Q Okay. Let's . . . now, after you received  
20 this grievance, I think you testified earlier that you  
21 had a discussion with Mr. Graham about it.

22 MS. SMITH: Objection.

23 BY MR. HOYER:

24 Q Is that right?

25 A Am I supposed to answer?

Atkinson-Baker, a Veritext Company  
www.depo.com

1 MS. SMITH: Yes. Unless --

2 MR. HOYER: Yes.

3 MS. SMITH: -- you're instructed otherwise,  
4 you can answer.

5 THE WITNESS: Okay. Sorry, I -- I -- I'm  
6 confused. You guys do this more often than I do.

7 MR. HOYER: That's okay.

8 THE WITNESS: I believe we did discuss this  
9 grievance after I received it, yes.

10 BY MR. HOYER:

11 Q Okay. And was it before you made a decision  
12 on the grievance?

13 A Yes.

14 Q Okay. And you've already told me the  
15 substance of that discussion, right?

16 MS. SMITH: Objection.

17 THE WITNESS: Yes, I believe we discussed it  
18 earlier in this deposition.

19 BY MR. HOYER:

20 Q Right, okay. And just making sure that I've  
21 got everything from your memory, did you discuss this  
22 grievance with anyone else after receiving it before --  
23 but before making a decision on the grievance?

24 A As I testified earlier the grievant reviewer  
25 that I assigned, Dr. Lorrie Strohecker, gave me a

Atkinson-Baker, a Veritext Company  
www.depo.com

1 written reply, and in that reply, it encouraged me to  
2 dialogue with Dr. Cahill about the role of the chief  
3 medical officer, and so I had a discussion with  
4 Dr. Cahill with respect to that.

5 Q Okay, terrific. And you've already told me  
6 about those discussions and communications, correct?

7 A Yes.

8 Q Okay. Let's see . . . now, I'll direct your  
9 attention to this paragraph that starts out:

10 "I have functioned in this assignment, the  
11 administrative and clinical coordination at  
12 Martinez, with changes in title for  
13 approximately 20 years."

14 Do you see that paragraph?

15 A Yes.

16 Q And she talks about:

17 "As you well know, in my role as Site  
18 Manager, I . . . played a leadership role in  
19 activities which may be understood as narrowly  
20 administrative (such [as] the design and  
21 construction of new admin[istrative]  
22 buildings), narrowly clinical but not narrowly  
23 surgical (ranging from [the] development of  
24 new programs in the CLC to coordination of  
25 ultra-sound testing between Radiology,

1 Medicine and Surgery), and interface issues  
2 (such as space allocation for offices and  
3 examination rooms for all clinical . . .  
4 administrative services). Mr. Graham was  
5 candid that as a non-physician he could not  
6 perform those clinically related functions."  
7 Is it your understanding that he could not  
8 perform those clinically related functions as she's  
9 described them?

10 MS. SMITH: Objection. Calls for speculation.  
11 BY MS. SMITH:

12 | Q You

13                   A        Well, I don't w  
14 could comment on the exam  
15 parentheses, if you like.

16 Q Sure.

17           A     Part of coordinating ultrasound testing as  
18 a -- it's important to differentiate what the assistant  
19 chief of surgical service would do administratively and  
20 what a site manager would do. We -- we would never ask  
21 a site manager to coordinate ultrasound between clinical  
22 departments. So Mr. Graham would not be appropriate to  
23 do that sort of work.

24 In the second parentheses example, it would be  
25 appropriate to assign space for activities to an

Atkinson-Baker, a Veritext Company  
www.depo.com

1 administrative function, and he would be capable of  
2 performing that.

3 Q Okay. Let's take that first set of  
4 parentheses. Who would you expect to do those --  
5 perform those functions?

6 MS. SMITH: Objection. Can you let us know  
7 what functions you're referring to?

8 MR. HOYER: Yeah, the -- the ones that he just  
9 referred to in the first set of parentheses --

10 MS. SMITH: [Unintelligible].

11 MR. HOYER: -- the development of new programs  
12 in the CLC --

13 (Reporter clarification)

14 BY MR. HOYER:

15 Q Okay. Specifically, I'm referring to the  
16 parentheses that includes "(ranging from [the]  
17 development of new programs in the CLC to coordination  
18 of ultra-sound testing between Radiology, Medicine and  
19 Surgery) . . . ."

20 Who would you expect to do those?

21 A I would expect service chiefs, assistant  
22 service chiefs, if there were -- was a program manager  
23 involved, so individuals that are involved as leaders  
24 within our organization that oversee clinical functions  
25 partnering together.

1 Q Okay, the service chiefs are, for the most  
2 part, located in Sacramento; is that correct?

3 A It's a mix. Some are in Martinez.

4 Q Okay. And which service chiefs are in  
5 Martinez that have to deal with the coordination of  
6 ultrasound testing between radiology, medicine, and  
7 surgery?

8 MS. SMITH: Objection as to what point in time  
9 are you talking about, Mr. Hoyer.

10 MR. HOYER: The time of this grievance.

11 THE WITNESS: Well, the 20 years -- that's  
12 first part of that paragraph -- it's a different answer,  
13 depending on the timing of which service chiefs were  
14 located where.

15 BY MR. HOYER:

16 Q Again, it's -- at the date of this grievance.

17 A There are assistant chiefs or leads in  
18 surgery, medicine, and radiology located on the Martinez  
19 campus, and we certainly have the community living  
20 center, or the CLC (nursing home) on the campus, has  
21 on-site leadership as well. And had at the time.

22 Q And that on-site leadership, that's who you  
23 would expect to -- to develop new programs in the CLC  
24 and coordinate ultrasound testing between radiology,  
25 medicine, and surgery?

1 MS. SMITH: Objection. Leading.

2 BY MS. SMITH:

3 Q You can answer.

4 A In partnership with their service chief, so it  
5 doesn't have to be on-site, but, yes, this would be an  
6 appropriate function for an assistant chief of surgery.

7 Q So, the coordination of ultrasound testing  
8 between radiology, medicine, and surgery should be  
9 coordinated by an assistant chief of surgery?

10 A Well, it could be. Could be from an assistant  
11 chief in radiology. It -- it could be from the  
12 supervisor of the diagnostic radiology text. Folks in  
13 leadership positions have the ability to apply their  
14 oversight and improve programs across our entire health  
15 care system.

16 Q And how do we know -- where's the clarity in  
17 who is -- which assistant chief is supposed to do this  
18 coordination: radiology or surgery?

19 A The example she cited was just something that  
20 she did, not that she was directed to do.

21 Q That doesn't answer my question, sir.

22 How do we know which assistant chief should  
23 coordinate the ultrasounding -- ultrasound testing:  
24 Radiology or surgery?

25 A It's such a nuanced set of circumstances that

1 you can't ask that question and get an answer. It  
2 depends on too many variables.

3 Q And what are those variables?

4 MS. SMITH: Objection.

5 THE WITNESS: There are so many, it -- it's  
6 impossible to -- to list them in an abbreviated fashion.

7 BY MR. HOYER:

8 Q Well, isn't it true that if you -- what she's  
9 saying is that, as the site manager, she was able to do  
10 it. So there was clarity of having her as site manager  
11 and figuring out who was supposed to do that.

12 MS. SMITH: Objection. Calls for -- calls for  
13 speculation as to what she meant by this letter.

14 BY MR. HOYER:

15 Q Isn't that your understanding of what she  
16 meant?

17 MS. SMITH: Objection. Calls for speculation.

18 BY MR. HOYER:

19 Q You can answer.

20 A Well, I don't know what she meant by the --  
21 the letter. I think she's implying that she performed  
22 some coordination, clinical activities, and was somehow  
23 attaching those in her request for me to hear the  
24 grievance.

25 Q Did you ask her what she meant by it?

1 A I did not.

2 Q Did you not understand what -- what she was  
3 saying?

4 MS. SMITH: Objection.

5 THE WITNESS: I appointed a -- a -- someone to  
6 hear the grievance and adjudicate it.

7 BY MR. HOYER:

8 Q And this was Ms. Strohan?

9 A A Dr. Lorrie Strohecker.

10 Q Strohecker, sorry.

11 So my question was, So Dr. Strohecker  
12 adjudicated the grievance. Is that right?

13 A Yes.

14 Q Okay. And -- and what was her decision on the  
15 grievance?

16 A Her decision was to uphold Mr. Graham's  
17 decision and not grant the relief that Dr. Velez was  
18 requesting.

19 Q And that was after she asked you to consider  
20 the suggestion of making her, Dr. Velez, the chief  
21 medical officer, correct?

22 A That was in her reply.

23 Q All right. What conversations did you have  
24 with Dr. Strohecker about this grievance, if any?

25 A I did not speak with her directly.

Atkinson-Baker, a Veritext Company  
www.depo.com

1 Q See if I can pull up exhibit . . . all right,  
2 what I've got here is Exhibit 2, it's a memo dated  
3 November 5, 2018, from you to Lorrie Strohecker.

4 Do you recognize the document?

5 A Yes.

6 (Reporter clarification)

7 MR. HOYER: Yes, it's Exhibit 2.

8 Q (By Mr. Hoyer) Sorry. Did you answer,  
9 Mr. Stockwell?

10 A Yes. I declared "yes."

11 Q Okay. Now, is there a reason that you chose  
12 Dr. Strohecker to adjudicate this grievance?

13 A The -- she's a management official. She's a  
14 physician, so she has the ability to understand clinical  
15 and administrative duties, and she also has  
16 administrative duties, as the service chief, over a  
17 large department.

18 Q And did you consider appointing anyone else to  
19 adjudicate this grievance?

20 A No.

21 Q Have you appointed her to adjudicate other  
22 grievances?

23 A Not that I recall.

24 Q All right. See if I can pull up the  
25 next . . . so, I've got up on the screen what we'll mark

Atkinson-Baker, a Veritext Company  
www.depo.com

1 as Exhibit 3. It's a December 12, 2018, memo from  
2 Strohecker to you, and I can scroll down when you tell  
3 me to.

4 (Exhibit 3 marked)

5 THE WITNESS: You can scroll down.

6 You can go a little more.

7 Okay.

8 Yes.

9 BY MR. HOYER:

10 Q Okay. Now, the list of interviews that she  
11 connect -- conducted contains two employees.

12 Did you have an opinion whether she should  
13 have been -- interviewed anyone else?

14 MS. SMITH: Objection.

15 BY MR. HOYER:

16 Q You can answer.

17 A No.

18 Q Now, she says here, on the second page, "The  
19 title of assistant chief of surgery is an appropriate  
20 title for Dr. Velez's clinical duties."

21 Do you have an understanding of what qualifies  
22 Dr. Strohecker to make that conclusion?

23 A Well, I think she appreciates what are  
24 administrative responsibilities of a clinical service  
25 with respect to a -- a physician and what would be asked

1 of them. She herself is a physician and is a service  
2 chief that has administrative responsibilities.

3 Q Okay, down in the bottom, in the  
4 "Recommendations" section, she says:

5 "Dr. Velez did bring up her concern that  
6 larger locations, such as Martinez and  
7 Redding, need medical operational oversight on  
8 the location due to the mix of multiple  
9 specialties and the need for coordination."

10 Do you understand what Dr. Strohecker was  
11 saying there?

12 MS. SMITH: Objection. Calls for speculation.

13 BY MS. SMITH:

14 Q You can answer.

15 A I understand the sentence.

16 Q And does it make sense to you that a larger  
17 location, such as Martinez, might need medical  
18 operational oversight?

19 MS. SMITH: Objection.

20 You can answer.

21 THE WITNESS: Well, the recommendation doesn't  
22 render an opinion. It just says that Dr. Velez was  
23 worried that it was so.

24 BY MR. HOYER:

25 Q Yeah, I understand that.

1                   My question is that -- is whether you think  
2 that Dr. Velez -- her point makes sense that a larger  
3 location, such as Martinez, needs medical operational  
4 oversight due to the mix of multiple specialties and the  
5 need for coordination.

6 A This is the exact question I asked the chief  
7 of staff to look into.

8 Q And his response to you was that, basically,  
9 that was his job.

10 A Yes.

11 Q And what physical location is he at?  
12 Sacramento, right?

13 MS. SMITH: Objection.

14 THE WITNESS: Yes, Dr. Cahill's office is at  
15 the Mather facility in east Sacramento.

16 BY MR. HOYER:

17 Q Got here -- ooh, I pulled out the wrong one.  
18 Hold on a sec. Here we go.

19                   Okay. What we've got here is Exhibit 4 we're  
20 marking. It's a February 1, 2019, memo from you to  
21 Dr. Velez.

22 (Exhibit 4 marked)

23 | BY MR. HOYER:

24 Q And do you recognize the document?

25 A Yes.

Atkinson-Baker, a Veritext Company  
www.depo.com

1 Q When you received a report from  
2 Dr. Strohecker, other than your discussion with  
3 Dr. Cahill, did you discuss it with anyone?

4 A No.

5 Q Now, you say, in this first paragraph, that  
6 you agreed with the recommendations identified in No. 7  
7 of the grievance examiner's report.

8 What did you mean by that?

9 Do you want me to pull that back up?

10 A No.

11 Well, the recommendations were not to -- to  
12 concur that Mr. Graham had done it correctly, and No. 7  
13 was the part where we needed to discuss with the chief  
14 of staff.

15 Q All right. I think, before I go to the next  
16 exhibit, which is a little bit longer, this is probably  
17 a good time to take our lunch break. So, let's take a  
18 break and come back at 1 o'clock.

19 MS. SMITH: That's fine.

20 --oOo--

21 (LUNCHEON RECESS TAKEN FROM  
22 12:27 P.M. TO 1:03 P.M.)

23 --oOo--

24 MR. HOYER: All right, let's go back on the  
25 record.

1 MS. SMITH: Oh, before you start questioning,  
2 there -- there are two points that need to be clarified.

3 MR. HOYER: Okay.

4 MS. SMITH: Mr. Stockwell, at the time of the  
5 grievance and the time of the review, was there a  
6 position of chief medical officer within NorCal VA?

7 THE WITNESS: No.

8 MS. SMITH: Okay. And, when you were asked  
9 questions about clarification of roles, what  
10 specifically did you mean when you were talking about  
11 clarifying the roles of site manager and the executive  
12 at Martinez?

13 THE WITNESS: The duplication of who's  
14 responsible for what activities, the clarity as far as  
15 who should be a decision-maker or people look to as the  
16 decision-maker, so it's really the -- the duplication of  
17 what were the expectations for the associate director  
18 and what were the expectations for someone named as a  
19 site manager.

20 MS. SMITH: Okay. Thank you.

21 EXAMINATION (Resumed)

22 BY MR. HOYER:

23 Q Okay. Pull up your affidavit here. So, we're  
24 going to mark, as Exhibit 5, a document entitled  
25 "Written Affidavit of David Stockwell," and so I'm going

Atkinson-Baker, a Veritext Company  
www.depo.com

1 to let you review the document, Mr. Stockwell. Oh, wait  
2 a minute.

3 MS. SMITH: Thank you.

4 Yeah, we don't have it yet. There we go.

5 Thank you.

6 MR. HOYER: All right. Can we see it?

7 MS. SMITH: Yes. It's a three-page document.

8 MR. HOYER: It is.

9 (Exhibit 5 marked)

10 BY MR. HOYER:

11 Q And I will scroll down at your direction,  
12 Mr. Stockwell.

13 A Okay. Go ahead.

14 Okay.

15 Okay.

16 Okay.

17 All right.

18 Thank you.

19 Q All right. So you recognize this document?

20 A Yes.

21 Q And it's -- that's your signature at the  
22 bottom?

23 A It is.

24 Q Okay. Now, couple questions. Item in 6 here,  
25 question, Do you have past EEO activity? And the answer

1 is "yes."

2                   What -- what did you -- what were you  
3 referring to when you said yes?

4                   A    Well, I filled out a number of these  
5 interrogatories that the ORM agents have had in the  
6 past. I have been named as a responsible management  
7 official in an EEO case prior. I've been involved in  
8 settlement discussions as a medical center director on a  
9 number of EEO cases that are under review, and so I  
10 answered yes.

11                  Q    Okay. The case involving you being named as a  
12 responsible official, were there allegations made  
13 against you in that case?

14                  A    Yes.

15                  Q    And what were the nature of the allegations?

16                  A    That a hiring decision was made based on age  
17 and gender.

18                  Q    And what was the result of that case?

19                  A    There was a final agency decision that found  
20 against the complainant.

21                  Q    And then did it go to court?

22                  A    No.

23                  Q    Now, under claim specific questions, the first  
24 one is, "Please state your involvement/knowledge of the  
25 above-listed event."

1                   And your response was, "I was aware it took  
2 place."

3                   Was that all of your involvement in the  
4 above-listed event?

5                   A        Yes. I was not the decision-maker. I  
6 probably should state, for the record, that's probably  
7 not the most complete response in the world. I  
8 certainly wasn't declaring that there was any  
9 discrimination. My response was only to the part about  
10 that she was -- what's the right terminology? --  
11 clarifying of duties for site manager at NorCal  
12 Martinez.

13                   MR. HOYER: I'm sorry. Can I have that answer  
14 back, Ms. Do?

15                   (Record read as follows:

16                   "ANSWER: Yes. I was not the  
17 decision-maker. I probably should  
18 state, for the record, that's  
19 probably not the most complete  
20 response in the world. I certainly  
21 wasn't declaring that there was any  
22 discrimination. My response was  
23 only to the part about that she  
24 was -- what's the right  
25 terminology? -- clarifying of

Atkinson-Baker, a Veritext Company  
[www.depo.com](http://www.depo.com)

3 | BY MR. HOYER:

4 Q Well, isn't it true that -- that you actually  
5 urged Mr. Graham to clarify the duties of the site  
6 manager title there?

7 MS. SMITH: Objection as to the term "urged."

8 | BY MR. HOYER:

9 Q Do you understand the term "urged"?

10 | Mr. Stockwell?

11 A Yes, I understand that term.

12 Q So isn't it true that -- that you actually  
13 urged Mr. Graham to clarify the duties of the site  
14 manager?

15 MS. SMITH: Objection.

16 You can answer.

17 THE WITNESS: I had a conversation with him  
18 about clarifying the duties. I -- I did not instruct  
19 him to undo her site management responsibilities.

20 | BY MR. HOYER:

21 Q Well, it's fair to say that -- that you wanted  
22 him to clarify those responsibilities. Isn't that true?

23 A Yes.

24 Q And, as you sit here today, was there any  
25 action that he could have taken to clarify those duties

Atkinson-Baker, a Veritext Company  
www.depo.com

1 that would satisfy your concerns other than removing the  
2 site manager title from her?

3 MS. SMITH: Objection. Calls for speculation.

4 BY MR. HOYER:

5 Q You can answer.

6 A I think that there's a whole bunch of ways he  
7 potentially could have arrived at clarity. This was  
8 only one of the options.

9 Q What are the -- the other bunch of ways  
10 that he could have done that?

11 MS. SMITH: Objection. Calls for speculation.

12 BY MR. HOYER:

13 Q You can answer.

14 A He could have set out a list of things that  
15 the associate director was responsible for and a list of  
16 things that the person that was holding the name title  
17 of site manager was responsible for, breaking down  
18 expectations between the -- the two departments and  
19 identifying who would be over what component and portion  
20 of the responsibilities and, of course, the -- degrees  
21 of spectrum on how far that could or couldn't go.  
22 There's a -- a -- potentially an infinite number of  
23 solutions.

24 Q Did you suggest to him to set out a list of  
25 duties of the associate director versus the -- the site

1 manager?

2 MS. SMITH: Objection.

3 THE WITNESS: I gave him no instructions on  
4 how to accomplish the task.

5 BY MR. HOYER:

6 Q And, after the decision was made by him, did  
7 you, at any point, tell him, "Well, gosh, you could have  
8 just done a list of duties, breaking down the  
9 responsibilities instead of taking away her -- her  
10 title"? Did you say anything --

11 MS. SMITH: Object- --

12 BY MR. HOYER:

13 Q -- like that?

14 MS. SMITH: Objection.

15 THE WITNESS: No. I thought his -- his -- his  
16 conclusion was a rational way to accomplish the task.

17 BY MR. HOYER:

18 Q Do you think it was the best way?

19 MS. SMITH: Objection.

20 BY MR. HOYER:

21 Q You can answer.

22 A I don't know.

23 Q All right, let's pull up, as Exhibit 6, the  
24 investigative report.

25 So we're marking, as Exhibit 6, a document

Atkinson-Baker, a Veritext Company  
www.depo.com

1 entitled "Investigative Report In the Matter of the EEO  
2 Complaint of Discrimination of Pauline Velez."

3 And I can scroll through it as your -- at your  
4 direction, Mr. Stockwell.

5 MS. SMITH: And this is an eight-page  
6 document, Mr. Hoyer?

7 MR. HOYER: Looks like it.

8 (Exhibit 6 marked)

9 THE WITNESS: You can go to the top of page 2.  
10 Okay, down to the summary part, if you will.

11 Okay.

12 Okay. Whoops. You went too far. I wasn't  
13 able to read -- little further up where it starts --  
14 right there. Okay, thank you.

15 Okay.

16 Okay. Whoops you went a little too far.

17 MR. HOYER: Sorry.

18 THE WITNESS: Thank you. Oop.

19 MR. HOYER: That good?

20 THE WITNESS: Yes. I'll -- I'll pick it up  
21 from here.

22 Okay. Whoop. There we go.

23 Okay.

24 Okay.

25 Okay.

1 Okay.

2 Can you scroll just a tiny bit? I missed the  
3 top of this page. There we go. Thank you.

4 Okay.

5 Okay.

6 Okay.

7 Okay.

8 All right.

9 BY MR. HOYER:

10 Q All right, do you recognize the document, sir?

11 A I -- I, at this moment, recognize it, yes.

12 Q Did you receive it after it was issued?

13 MS. SMITH: Objection.

14 BY MR. HOYER:

15 Q You can answer.

16 A I believe all of the investigative reports go  
17 to the medical center. I don't specifically recall  
18 reviewing this document.

19 Q Okay. Were you interviewed by the  
20 investigator?

21 A I'm not certain. I don't think so. I think  
22 he just mailed me the questions, and I answered them and  
23 sent them back.

24 Q Okay. And that's the document that we looked  
25 at before.

1 A The previous exhibit, I believe.

2 Q So, just after lunch, I think your counsel had  
3 you clarify a couple of points, and I was -- I wondered  
4 about -- you said that your conversation with Mr. Graham  
5 was about clarifying respective roles of associate  
6 director and the person that had the site manager title.  
7 I think that's what you said. Is that right?

8 A Yes.

9 Q And -- and you were interested in avoiding  
10 further duplication of efforts between the two; is that  
11 right?

12 A Yes.

13 Q Okay, so when you said a little while ago that  
14 another possible solution, other than removing the site  
15 manager title from Dr. Velez, Mr. Graham could have set  
16 out a list of duties and broke down the expectations as  
17 between the two -- the associate director and the site  
18 manager person.

19 I'm just wondering, do you have in mind any  
20 set of duties that could have remained with Dr. Velez to  
21 justify her retaining the title of site manager?

22 MS. SMITH: Objection. Calls for speculation.

23 BY MS. SMITH:

24 Q You can answer.

25 A I didn't create a list or dream up what that

1 list might look like. You asked me for possible  
2 alternative solutions to the one that he landed upon,  
3 and I presented that hypothetically as something that  
4 could have been done.

5 Q No, I understand that. But I'm just wondering  
6 if you have anything specific you could offer in terms  
7 of duties that Dr. Velez could have retained that would  
8 have allowed her to retain the title.

9 MS. SMITH: Objection. Calls for speculation.

10 BY MR. HOYER:

11 Q You can answer.

12 A I don't have a list.

13 Q Forget about the list. Do you have any duties  
14 in mind that you could offer, that it would have been  
15 appropriate for her to retain versus everything being  
16 consolidated with the associate director?

17 MS. SMITH: Objection. Calls for speculation.

18 BY MR. HOYER:

19 Q You can answer.

20 A I don't have a specific idea of duties that  
21 could have been retained in order to keep the title of  
22 site manager.

23 Q Now, here, on page -- the last page of the  
24 exhibit, the investigator relates the results of -- of  
25 what the witness Addagatla, Dr. Addagatla, told him.

Atkinson-Baker, a Veritext Company  
www.depo.com

1 Now, she says that she was the site manager for the  
2 previous three years at the time of this report. She  
3 says she's aware of the management contention that site  
4 managers should not be clinicians.

5 Is that your understanding of the management  
6 contention, that site managers shouldn't be clinicians?

7 MS. SMITH: Objection.

8 BY MR. HOYER:

9 Q You can answer.

10 A Can you repeat the question?

11 Q Yeah. Addagatla says here that she is aware  
12 of management's contention that site managers should not  
13 be clinicians, and I'm just wondering is that an  
14 accurate statement that management contends that site  
15 managers should not be clinicians?

16 A I don't believe --

17 MS. SMITH: Object --

18 THE WITNESS: -- so.

19 MS. SMITH: That's fine.

20 BY MR. HOYER:

21 Q And what is incorrect about that statement?

22 A I don't think management's contentions are  
23 that site managers shouldn't be clinicians.

24 Q Well, it -- it -- it's true, isn't it, that,  
25 to the extent that a clinician has site manager duties,

Atkinson-Baker, a Veritext Company  
www.depo.com

1 that may detract from their ability to provide clinical  
2 service to patients?

3 A As you stated, that is probably true.

4 Q She also says that she does not do a lot of  
5 administrative work.

6 Are you aware of how much administrative work  
7 Dr. Velez did when she was site manager?

8 A I don't -- I do not know.

9 Q Okay. And she's further -- Addagatla further  
10 says she has the admin officer who takes care of those  
11 duties for her. And are you aware of whether that was  
12 also true for Dr. Velez, that she had an admin officer  
13 who took care of those duties for her?

14 MS. SMITH: Objection.

15 THE WITNESS: I believe, at one time, there  
16 were, as I testified earlier, four or five, something  
17 like that number of employees, that reported to  
18 Dr. Velez in her site management role. If I recall, one  
19 of those was an administrative officer, but it was taken  
20 away from her, and that -- that FTEE slot, or full-time  
21 employee equivalent slot, was given to the associate  
22 director's office in Martinez.

23 BY MR. HOYER:

24 Q When did that happen?

25 A I'm not sure of the time frame.

1 Q Did you have any involvement in that decision?

2 MS. SMITH: Objection.

3 THE WITNESS: I recall it occurring. I not  
4 the decision-maker.

5 BY MR. HOYER:

6 Q Do you know who the decision-maker was?

7 A I can't recall if it was Mr. Mastalski or  
8 Mr. Graham at the time frame when it happened.

9 Q Did you have any discussions with whichever it  
10 was prior to the decision to remove that admin from her?

11 A We have a commitment called the Position  
12 Management Board that reviews all changes in -- in FTEE  
13 alignments or whether to hire new people or remove jobs  
14 that used to be in the organizations, and I remember  
15 that there was dialogue at the position management board  
16 committee meeting regarding this FTEE.

17 Q Do you remember who raised the issue with the  
18 committee?

19 A I don't recall which of the two associate  
20 directors it was, either Mastalski or Graham.

21 (Reporter clarification)

22 THE WITNESS: Yes. Full-time employee  
23 equivalent. It's an acronym. I couldn't think of the  
24 right word for an employee, full-time employee.

25 BY MR. HOYER:

1 Q And did you develop an opinion -- I'm sorry.

2 Scratch that.

3 Were you on that committee?

4 A Yes.

5 Q On that committee, did you an opinion about  
6 whether that decision was the right decision to make?

7 MS. SMITH: Objection.

8 BY MR. HOYER:

9 Q You can answer.

10 A I concurred with the request.

11 Q And do you remember the basis for your  
12 concurrence?

13 A In support of eliminating duplicative efforts  
14 and confusion, it made sense to me to align the -- the  
15 position under the associate director.

16 Q Other than -- hang on, let me stop the screen  
17 share.

18 All right, other than the clarity, achieving  
19 clarity for who was responsible for what and avoiding  
20 duplication, did you think there were reasons to justify  
21 removing the site manager title from Dr. Velez?

22 MS. SMITH: Objection.

23 BY MR. HOYER:

24 Q You can answer.

25 MS. SMITH: Objection. Calls for speculation.

1 BY MR. HOYER:

2 Q You could still answer.

3 A You're going to have to repeat the question  
4 now after all of those, so I make I get it right.

5 Q Sure.

6 Other than the rationale that you offered  
7 before about achieving clarity about who's responsible  
8 for what and avoiding duplication, did you have anything  
9 in mind as a justification for removing the site manager  
10 title from Velez?

11 MS. SMITH: Objection. Calls for speculation.

12 THE WITNESS: No.

13 BY MR. HOYER:

14 Q Did you ever talk with Dr. Velez directly  
15 about the issue of achieving clarity and who's  
16 responsible for what and avoiding duplication?

17 A Well, I don't recall such a conversation, but  
18 the document that you showed me earlier on her  
19 administrative grievance stated that she and I had a  
20 conversation about it a couple years before that time.

21 Q But you don't remember what was said in that  
22 conversation.

23 A I don't actually remember us having the  
24 conversation, but I read it in the document.

25 (Reporter clarification)

1 MS. SMITH: I objected, but the witness  
2 clarified the point, so it's fine.

3 BY MR. HOYER:

4 Q Were you ever interviewed by the office of  
5 resolution management in connection with the complaint  
6 by Dr. Velez?

7 A I believe you asked me this question already,  
8 and I said no.

9 Q Fair enough.

10 In the town hall meetings at Martinez while  
11 Dr. Velez was site manager, was there ever any  
12 discussion of discrimination?

13 A I can't remember that subject coming up in a  
14 town hall meeting, but it may have.

15 Q Now, have you ever been accused of sexually  
16 harassing an employee?

17 A No.

18 Q Have you ever been accused of discriminating  
19 against an employee based on any protected category?

20 MS. SMITH: Objection. Asked and answered.

21 BY MR. HOYER:

22 Q You can answer.

23 A I -- I did have a EEO complaint filed against  
24 me based on several protected categories.

25 Q And that's the one that you testified to

1 previously, right?

2 A Yes.

3 Q Okay. Now, did you become aware in December  
4 of 2016 that there were several women at the Martinez  
5 facility that had alleged that they had been sexually  
6 harassed?

7 A I don't recall the dates.

8 Q But you do recall that there were several  
9 women several years ago, at the Martinez facility, that  
10 alleged that they had been sexually harassed?

11 A Yes.

12 Q And did you have any involvement in the  
13 investigation or resolution of -- of those cases?

14 MS. SMITH: Objection. Compound question.

15 MR. HOYER: No, it's not.

16 Q (By Mr. Hoyer) You can answer.

17 A I don't recall all the specifics on the cases,  
18 but I have been asked to engage in settlement activity  
19 discussions during EEO process.

20 Q And were those harassment claims settled?

21 A Not yet.

22 Q Do any of the women continue to work at the  
23 Martinez facility?

24 A Yes.

25 Q As part of your job responsibilities, do you

1 have any duties to ensure that discrimination does not  
2 occur?

3 A Can you clarify the question?

4 Q Yeah. You're, in effect, the CEO of NorCal,  
5 right?

6 MS. SMITH: Objection.

7 THE WITNESS: Yes.

8 BY MR. HOYER:

9 Q And as part of your responsibilities is to  
10 ensure that discrimination does not occur against  
11 employees that work for you?

12 A Yes.

13 Q And how much time do you spend on average on  
14 that responsibility?

15 MS. SMITH: Objection.

16 BY MR. HOYER:

17 Q Say, per month?

18 MS. SMITH: Objection.

19 THE WITNESS: Lots of my job is involved in  
20 disputes between people and managing people. So to  
21 figure out how much of my day or how many hours I spend  
22 in my job responsibilities making sure that we have a --  
23 a safe and undiscriminated workplace is -- is hard to  
24 calculate.

25 BY MR. HOYER:

1 Q Well, it's fair to say that -- that not all  
2 disputes between people involve discrimination based on  
3 protected characteristics, right?

4 A Yes, I think that's true.

5 Q So, my question is actually narrower than your  
6 response. My question is about what -- how much time do  
7 you spend in your day-to-day activities ensuring that  
8 discrimination based on protected categories does not  
9 occur?

10 MS. SMITH: Objection.

11 BY MR. HOYER:

12 Q In NorCal.

13 MS. SMITH: Objection.

14 BY MR. HOYER:

15 Q You can answer.

16 MS. SMITH: Well, let me state my basis.

17 Objection. Vague, confusing, and overbroad.

18 BY MR. HOYER:

19 Q You can answer.

20 A I would estimate 10 percent of my time.

21 Q And what types of things do you do to ensure  
22 that discrimination based on protected categories does  
23 not occur, you personally?

24 A I meet on a regular basis with the EEO program  
25 manager. I have a separate meeting with HR and EEO to

1 review cases, mediations, potential resolution. I offer  
2 office hours for employees to come talk directly with me  
3 if they want to, if they're concerned, every single  
4 week. I regularly round when we're not in the middle of  
5 a worldwide pandemic, interacting with staff at all of  
6 our locations. I've offered group meetings for anybody  
7 concerned with protected activity discrimination in the  
8 past. I review, with our executive leadership team,  
9 trends and cases. We have a recurring meeting where we  
10 review EEO activity by theme or -- or by category to  
11 determine if we're -- we need to take corrective action.  
12 So those are some examples of things that I personally  
13 do to make sure that we have a -- a discrimination-free  
14 work environment.

15 Q Okay. How often do you meet with the EEO  
16 program manager?

17 A Once a month at minimum.

18 Q And how often do you meet which -- with HR to  
19 review the discrimination cases in process?

20 A That's also a monthly meeting.

21 Q And what -- what are you -- you said you have  
22 office hours for people to approach you personally and  
23 talk about discrimination?

24 A Yes.

25 Q How often do people -- how -- how often do

1 people come and talk to you about that in your office  
2 hours?

3 MS. SMITH: Objection.

4 THE WITNESS: Every Friday at 2 o'clock.

5 BY MR. HOYER:

6 Q So every Friday at 2 o'clock somebody will  
7 show up and talk about discrimination with you.

8 A Not every week does an employee book the time  
9 slot, but it's available every week if they want to.

10 Q Yeah, how often do they actually show up?

11 A As you mentioned, not every dispute is based  
12 on discrimination, but probably three out of four times  
13 in a month an employee will take advantage of seeing me  
14 during office hours.

15 Q To talk about discrimination?

16 A To talking about their concerns as an  
17 employee.

18 Q No. I'm just asking about how often does the  
19 employee show up in your office hours to talk about  
20 discrimination?

21 A It would be hard to estimate and define the  
22 categorization of the breadth of what somebody brings to  
23 the table. They don't bring a category. They bring a  
24 whole milieu of things when they want to talk.

25 Q Well, when's the last time an employee showed

Atkinson-Baker, a Veritext Company  
www.depo.com

1 up during your office hours and said something about  
2 discrimination?

3 MS. SMITH: Objection.

4 THE WITNESS: Probably last week.

5 BY MR. HOYER:

6 Q And what about group meetings; you said  
7 there -- you have group meetings with employees about  
8 discrimination issues?

9 A Before the pandemic, as I would travel to  
10 locations. I would offer, after town hall meetings, an  
11 opportunity for any staff member that -- that wanted to  
12 talk about concerns about discrimination to -- to have a  
13 separate meeting after the -- the town hall meetings  
14 where -- where they could discuss issues with me.

15 Q Do you have a sense of -- of what -- what  
16 percentage of the physicians at NorCal are white males?

17 MS. SMITH: Objection. Calls for speculation.

18 BY MR. HOYER:

19 Q You can answer.

20 A I do not know.

21 Q Can you give me any estimate?

22 MS. SMITH: Objection. Same objection.

23 THE WITNESS: 40 percent would be just a  
24 guess, but I -- I -- I do not know the accuracy of that  
25 guess.

1 BY MS. SMITH:

2 Q And is part of your duties to encourage racial  
3 diversity in NorCal?

4 MS. SMITH: Objection.

5 BY MR. HOYER:

6 Q You can answer.

7 MS. SMITH: To the extent you understand the  
8 question, you can answer.

9 THE WITNESS: What do you mean by "racial  
10 diversity"?

11 BY MR. HOYER:

12 Q To -- to -- to increase the -- the -- the  
13 numbers of minority employees. Let's try that one.

14 A We monitor, as I mentioned and testified  
15 earlier, and have a recurring report from our EEO  
16 program manager regarding any disparities from the --  
17 the demographic area where we reside and our employment  
18 statistics; and if we were low in any of those  
19 categories, then we would ask our EEO program manager to  
20 partner with human resources to figure out how we could  
21 become more in line with the community.

22 Q Okay. Has there been any indication that the  
23 racial disparity among physicians at north -- NorCal is  
24 low, as you put it?

25 MS. SMITH: Objection.

1 THE WITNESS: It -- it -- the data we get  
2 doesn't break it out by professional responsibility or  
3 title.

4 | BY MR. HOYER:

## 5 Q Really?

6 MS. SMITH: Objection.

7 BY MR. HOYER:

8 Q And then, finally, you said there was a  
9 recurring executive committee meeting. How often does  
10 that happen with respect to this issue of ensuring  
11 discrimination doesn't happen?

12 A Quarterly.

13 Q Okay. And put those all together and it's  
14 about 10 percent of your time?

15 A That was an estimate.

16 Q Would you like to revise the estimate?

17 MS. SMITH: Objection.

18 | BY MR. HOYER:

19 Q -- more detail?

20 MS. SMITH: Objection.

21 (Reporter clarification)

22 | BY MR. HOYER:

23 Q Yeah. The question was, Would you like to  
24 revise the estimate now that we've been through it in  
25 more detail?

1 MS. SMITH: Objection.

2 THE WITNESS: No.

3 BY MS. SMITH:

4 Q Now, were you aware that Dr. Velez supported  
5 Dr. Martin in an EEO issue resulting from Dr. Martin's  
6 exposure to Dr. Lazzarino?

7 A Can you rephrase the question?

8 Q Not sure why you want me to rephrase it.

9 Are you aware that Dr. Velez assisted  
10 Dr. Martin in pursuing an EEO claim resulting from  
11 Martin's exposure to Dr. Lazzarino?

12 A I wanted you to -- to rephrase it.

13 I was aware that Dr. Velez was an advocate for  
14 Dr. Martin. What involvement she had in her EEO case,  
15 I'm not certain of.

16 Q Okay. What is your awareness of her being an  
17 advocate in that situation?

18 A Dr. Martin was frustrated with clinical  
19 processes as far as which clinics that she ran when,  
20 whether it was -- there was a fair distribution of work,  
21 whether or not she was overworked and overtaxed, and  
22 whether her superior had the credentials to accurately  
23 deliberate on decision-making, and so she had vocalized  
24 that, and Dr. Velez was advocating and sporting  
25 Dr. Martin's stance with regards to her podiatry

1 profession and concern with workload distribution, is  
2 the best I can recall.

3 Q At the time, did you believe that Dr. Martin's  
4 stance was valid?

5 MS. SMITH: Objection.

6 BY MR. HOYER:

7 Q You can answer.

8 A You know, I don't know all the details. I  
9 think Dr. Martin was a hard-working podiatrist who had  
10 the patient's best interest at heart, and so it's -- was  
11 worth exploring her concerns.

12 Q And was there a resolution to her concerns?

13 MS. SMITH: Objection.

14 THE WITNESS: I vaguely recall that we added  
15 podiatry staff as far as workload volume. I do not  
16 recall -- I don't remember what happened with respect --  
17 if she had an EEO case even, what the outcome was.

18 BY MR. HOYER:

19 Q And did you come to an opinion as to whether  
20 Dr. Velez's advocacy on behalf Dr. Martin was well  
21 founded?

22 MS. SMITH: Objection.

23 BY MR. HOYER:

24 Q You can answer.

25 A I don't know whether it was well founded.

1 It -- they were clinical questions.

2 Q Well, there were more than just clinical  
3 questions, weren't they? Dr. Lazzarino was ultimately  
4 asked to leave, right?

5 MS. SMITH: Objection. Mr. Hoyer, you were  
6 asking him about what he recalled regarding this  
7 incident between Mr. Martin, Plaintiff, and  
8 Dr. Lazzarino. Now you're asking a specific question  
9 about Dr. Lazzarino.

10 MR. HOYER: That's right.

11 MS. SMITH: The beginning of your question --  
12 my objection stands.

13 BY MR. HOYER:

14 Q Okay. Do you have my question in mind,  
15 Mr. Stockwell?

16 A I believe you're asking me if the outcome of  
17 Dr. Martin's concerns led to Dr. Lazzarino' departure.

18 Q That's a good question. Why don't you answer  
19 that one?

20 MS. SMITH: Objection.

21 THE WITNESS: I don't believe they had  
22 anything to do with each other.

23 BY MR. HOYER:

24 Q Okay. Dr. Lazzarino was asked to leave  
25 because of allegations of fraud?

1 A I believe he resigned. I don't think he was  
2 asked to leave.

3 Q And he was subsequently convicted of fraud?

4 MS. SMITH: Objection to the extent the  
5 witness knows.

6 THE WITNESS: Yes.

7 BY MR. HOYER:

8 Q And were you aware of whether Dr. Velez  
9 assisted Dr. White with any EEO complaints?

10 A No.

11 Q What about Dr. Lee; were you aware of her  
12 assistance to Dr. Lee in pursuing an EEO complaint?

13 A No.

14 Q Were you aware of Velez's assistance to  
15 Dr. Dow in complaint -- in an EEO complaint?

16 A No.

17 Q What about Dr. Forest; were you aware of  
18 Dr. Velez's assistance in Dr. Forest's EEO complaint?

19 A No.

20 Q Is it your understanding that Dr. Velez has a  
21 reputation, amongst the staff, for helping women and  
22 minorities with EEO problems?

23 MS. SMITH: Objection.

24 BY MS. SMITH:

25 Q You can answer.

Atkinson-Baker, a Veritext Company  
www.depo.com

1 A No, that's not -- I don't know.

2 Q Now, at some point, Dr. Hundahl left NorCal;  
3 is that right?

4 A Yes. He retired.

5 Q And do you know whether he was asked to leave?

6 A I don't believe so.

7 Q Now, Dr. Hundahl was sued in a Bonzani case.  
8 Are you aware of that?

9 (Reporter clarification)

10 MR. HOYER: Bonzani, B-o-n-z-a-n-i.

11 THE WITNESS: Yes, I'm of that.

12 BY MR. HOYER:

13 Q Okay. Did the VA pay the resulting judgment  
14 against Hundahl?

15 MS. SMITH: Objection. Assumes a fact not  
16 established.

17 BY MR. HOYER:

18 Q You can answer.

19 A I don't know. I -- I'm not actually sure  
20 that -- that -- that -- that the -- the -- the . . .  
21 that there was a financial settlement against Hundahl.

22 Q And do you know where -- what that case  
23 involved? What were the allegations?

24 MS. SMITH: Objection.

25 BY MR. HOYER:

Atkinson-Baker, a Veritext Company  
www.depo.com

1 Q You can answer.

2 A The case actually occurred before my time as  
3 medical center director.

4 Q Yeah. My question is, Are you aware of what  
5 the allegations were?

6 MS. SMITH: Objection.

7 THE WITNESS: My general understanding was  
8 that the -- Dr. Bonzani was claiming that he was let go  
9 from the VA inappropriately.

10 BY MR. HOYER:

11 Q And was it -- were there allegations of  
12 discrimination?

13 MS. SMITH: Objection.

14 THE WITNESS: I don't recall.

15 MR. HOYER: All right. Why don't we take a  
16 five-minute break? I think I'm almost done with my  
17 questions, but I want to make sure that my -- my notes  
18 don't have any other questions. So let's come back at  
19 2:15.

20 MS. SMITH: That's fine.

21 MR. HOYER: Thanks.

22 (Break taken from 2:07 p.m. to  
23 2:17 p.m.)

24 MR. HOYER: I don't think I have any other --  
25 for -- any other questions for you, Mr. Stockwell.

Atkinson-Baker, a Veritext Company  
www.depo.com

1 Thank you for your cooperation today.

2 MS. SMITH: There's two points that we need to  
3 clarify.

4 Did you tell Mr. Graham or Mr. Mastalski that  
5 you expected them to take action with regard to  
6 clarifying the site manager role?

7 A No.

8 MR. HOYER: Leading.

9 (Reporter clarification)

10 MR. HOYER: Yes, leading was the objection.

11 MS. SMITH: And the record has his answer?

12 THE REPORTER: [Nodding].

13 MS. SMITH: Okay.

14 Is there anyone who has clinical oversight  
15 duties for a whole clinic?

16 THE WITNESS: No.

17 MS. SMITH: And why not?

18 THE WITNESS: That's chief of staff's  
19 responsibility for the organization.

20 MS. SMITH: Okay. That's the two points that  
21 we needed to clarify, so thank you.

22 MR. HOYER: All right. I think we're done for  
23 today.

24 MS. SMITH: Thank you.

25 (Discussion off the record)

Atkinson-Baker, a Veritext Company  
www.depo.com

1 MS. SMITH: We're requesting a copy to review  
2 and sign.

3 THE REPORTER: Would you like to order a copy?

4 MS. SMITH: Yes, but I have to get budget  
5 approval before I can, and I can coordinate with your  
6 office.

7 THE REPORTER: Are we off the record?

8 MR. HOYER: No. Well, yeah. Let's -- let's  
9 go off the record.

10 (The deposition concluded at 2:19 p.m.)

11 --oo--

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Atkinson-Baker, a Veritext Company  
www.depo.com

1 DECLARATION UNDER PENALTY OF PERJURY

2

3 I, DAVID STOCKWELL, do hereby certify, under  
4 penalty of perjury, that I have read the foregoing  
5 transcript of my deposition taken on May 4, 2021; that I  
6 have made such corrections as appear noted on the  
7 Deposition Errata Page, attached hereto, signed by me;  
8 that my testimony as contained herein, as corrected, is  
9 true and correct.

10 Dated this \_\_\_\_\_ day of \_\_\_\_\_,  
11 2021, at \_\_\_\_\_, \_\_\_\_\_.  
12 (City) (State)

13

14

DAVID STOCKWELL

15

16

17

18

19

20

21

22

23

24

25

Atkinson-Baker, a Veritext Company  
www.depo.com

1 CERTIFICATE OF REPORTER

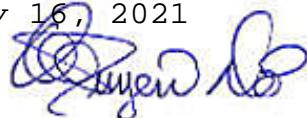
2 I, Quyen N. Do, CSR No. 12447, a Certified  
3 Shorthand Reporter, hereby certify that the witness in  
4 the foregoing deposition was, by me, duly sworn to tell  
5 the truth, the whole truth, and nothing but the truth in  
6 the within-entitled cause;

7 That said deposition was taken down in  
8 shorthand by me, a disinterested person, at the time and  
9 place therein stated, and that the testimony of the said  
10 witness was thereafter reduced to typewriting, by  
11 computer, under my direction and supervision;

12 That before completion of the deposition,  
13 review of the transcript [X] was [ ] was not requested.  
14 If requested, any changes made by the deponent (and  
15 provided to the reporter) during the period allowed are  
16 appended hereto.

17 I further certify that I am not of counsel or  
18 attorney for either or any of the parties to the said  
19 deposition, nor in any way interested in the event of  
20 this cause, and that I am not related to any of the  
21 parties thereto.

22 DATED: July 16, 2021



23  
24 Quyen N. Do, CSR No. 12447

25



<b>appointment</b>	86:21 87:19 88:15	<b>background</b>	10:10	<b>budget</b> 106:4
<b>appreciates</b>	103:15	<b>BART</b> 50:13		<b>buildings</b> 62:22
<b>approach</b> 40:9 94:22	<b>attaching</b> 67:23	<b>base</b> 17:12		<b>bunch</b> 79:6,9
<b>approval</b> 106:5	<b>attachments</b> 60:17	<b>based</b> 17:13		<b>bus</b> 50:13
<b>approximately</b> 6:1 17:23 20:9 21:14,18 23:25 32:19 62:13	<b>attention</b> 20:6 62:9	29:20 42:18 58:6 59:11 76:16 90:19,24 93:2,8, 22 95:11		<b>busing</b> 49:10
<b>area</b> 97:17	<b>attorney</b> 7:15 9:6,8,10,23 10:4	<b>basically</b> 72:8	<b>C</b>	
<b>areas</b> 24:21	<b>attorney-client</b> 9:9	<b>basis</b> 24:5 88:11 93:16,24		<b>Cahill</b> 52:22 56:17 62:2,4 73:3
<b>arise</b> 32:20	<b>attractive</b> 42:8, 22	<b>Bates-stamp</b> 60:6		<b>Cahill's</b> 72:14
<b>arising</b> 24:22	<b>audience</b> 49:6, 22	<b>Bay</b> 15:7,9		<b>calculate</b> 92:24
<b>arrangement</b> 19:25	<b>availability</b> 49:11	<b>beginning</b> 101:11		<b>California</b> 5:1,7 11:4,21 13:5 17:18,20,24
<b>arrival</b> 33:12	<b>average</b> 52:10 92:13	<b>behalf</b> 100:20		<b>call</b> 10:1
<b>arrived</b> 29:14 79:7	<b>avoiding</b> 83:9 88:19 89:8,16	<b>benefit</b> 40:11		<b>called</b> 10:18 87:11
<b>articulate</b> 44:21 56:4	<b>aware</b> 15:20,25 25:25 34:17 36:21 38:1,5,12, 24 39:2 52:21 57:24 77:1 85:3, 11 86:6,11 91:3 99:4,9,13 102:8, 11,14,17 103:8 104:4	<b>bit</b> 10:9 73:16 82:2		<b>calls</b> 16:10 56:25 63:10 67:12,17 71:12 79:3,11 83:22 84:9,17 88:25 89:11 96:17
<b>articulated</b> 42:15	<b>block</b> 31:23	<b>board</b> 87:12,15		<b>CEO</b> 92:4
<b>assign</b> 63:25	<b>Bonzani</b> 103:7, 10 104:8	<b>Bonzani</b> 103:7, 10 104:8		<b>Certified</b> 5:7
<b>assigned</b> 61:25	<b>book</b> 95:8	<b>book</b> 95:8		<b>change</b> 34:11, 14,16,19 45:4 58:20
<b>assignment</b> 58:20 62:10	<b>booklet</b> 7:15	<b>booklet</b> 7:15		<b>changed</b> 7:19 12:2,20 46:9
<b>assist</b> 44:12	<b>bottom</b> 71:3 75:22	<b>bottom</b> 71:3 75:22		<b>channels</b> 45:5
<b>assistance</b> 102:12,14,18	<b>breadth</b> 95:22	<b>breadth</b> 95:22		<b>characteristics</b> 93:3
<b>assistant</b> 12:16 13:9,18 63:18 64:21 65:17 66:6,9,10,17,22 70:19	<b>B</b>	<b>break</b> 8:1,2,4 51:7,14 73:17,18 98:2 104:16,22		<b>characterizatio</b> n 21:22 41:20
<b>assisted</b> 99:9 102:9	<b>B-O-N-Z-A-N-I</b> 103:10	<b>breaking</b> 8:5 79:17 80:8		<b>charge</b> 22:16
<b>associate</b> 12:13 13:18 15:4,7,12 32:24 57:20 74:17 79:15,25 83:5,17 84:16	<b>back</b> 14:18 43:3 45:5 51:16 73:9, 18,24 77:14 82:23 104:18	<b>bring</b> 71:5 95:23		<b>chat</b> 9:18,25
	<b>back-channel</b> 46:14	<b>brings</b> 95:22		<b>chatting</b> 10:5,6
		<b>broad</b> 39:12		<b>chief</b> 12:12,13, 14 13:9,14,15 19:18 38:25
		<b>broke</b> 83:16		<b>care</b> 11:4,19,20, 21,25 13:7 17:14 53:25 66:15 86:10,13
		<b>brought</b> 42:23		<b>care</b> 11:4,19,20, 21,25 13:7 17:14 53:25 66:15 86:10,13
				<b>cases</b> 76:9 91:13,17 94:1,9, 19
				<b>categories</b> 90:24 93:8,22 97:19
				<b>categorization</b> 95:22
				<b>category</b> 90:19 94:10 95:23
				<b>center</b> 11:3,9,10 14:7 19:23 20:6 26:9,25 38:22 50:14 65:20 76:8 82:17 104:3
				<b>CEO</b> 92:4
				<b>Certified</b> 5:7
				<b>change</b> 34:11, 14,16,19 45:4 58:20
				<b>changed</b> 7:19 12:2,20 46:9
				<b>channels</b> 45:5
				<b>characteristics</b> 93:3
				<b>characterizatio</b> n 21:22 41:20
				<b>charge</b> 22:16
				<b>chat</b> 9:18,25
				<b>chatting</b> 10:5,6
				<b>chief</b> 12:12,13, 14 13:9,14,15 19:18 38:25
				<b>care</b> 11:4,19,20, 21,25 13:7 17:14 53:25 66:15 86:10,13
				<b>cases</b> 76:9 91:13,17 94:1,9, 19
				<b>categories</b> 90:24 93:8,22 97:19
				<b>categorization</b> 95:22
				<b>category</b> 90:19 94:10 95:23
				<b>center</b> 11:3,9,10 14:7 19:23 20:6 26:9,25 38:22 50:14 65:20 76:8 82:17 104:3
				<b>CEO</b> 92:4
				<b>Certified</b> 5:7
				<b>change</b> 34:11, 14,16,19 45:4 58:20
				<b>changed</b> 7:19 12:2,20 46:9
				<b>channels</b> 45:5
				<b>characteristics</b> 93:3
				<b>characterizatio</b> n 21:22 41:20
				<b>charge</b> 22:16
				<b>chat</b> 9:18,25
				<b>chatting</b> 10:5,6
				<b>chief</b> 12:12,13, 14 13:9,14,15 19:18 38:25
				<b>care</b> 11:4,19,20, 21,25 13:7 17:14 53:25 66:15 86:10,13
				<b>cases</b> 76:9 91:13,17 94:1,9, 19
				<b>categories</b> 90:24 93:8,22 97:19
				<b>categorization</b> 95:22
				<b>category</b> 90:19 94:10 95:23
				<b>center</b> 11:3,9,10 14:7 19:23 20:6 26:9,25 38:22 50:14 65:20 76:8 82:17 104:3
				<b>CEO</b> 92:4
				<b>Certified</b> 5:7
				<b>change</b> 34:11, 14,16,19 45:4 58:20
				<b>changed</b> 7:19 12:2,20 46:9
				<b>channels</b> 45:5
				<b>characteristics</b> 93:3
				<b>characterizatio</b> n 21:22 41:20
				<b>charge</b> 22:16
				<b>chat</b> 9:18,25
				<b>chatting</b> 10:5,6
				<b>chief</b> 12:12,13, 14 13:9,14,15 19:18 38:25
				<b>care</b> 11:4,19,20, 21,25 13:7 17:14 53:25 66:15 86:10,13
				<b>cases</b> 76:9 91:13,17 94:1,9, 19
				<b>categories</b> 90:24 93:8,22 97:19
				<b>categorization</b> 95:22
				<b>category</b> 90:19 94:10 95:23
				<b>center</b> 11:3,9,10 14:7 19:23 20:6 26:9,25 38:22 50:14 65:20 76:8 82:17 104:3
				<b>CEO</b> 92:4
				<b>Certified</b> 5:7
				<b>change</b> 34:11, 14,16,19 45:4 58:20
				<b>changed</b> 7:19 12:2,20 46:9
				<b>channels</b> 45:5
				<b>characteristics</b> 93:3
				<b>characterizatio</b> n 21:22 41:20
				<b>charge</b> 22:16
				<b>chat</b> 9:18,25
				<b>chatting</b> 10:5,6
				<b>chief</b> 12:12,13, 14 13:9,14,15 19:18 38:25
				<b>care</b> 11:4,19,20, 21,25 13:7 17:14 53:25 66:15 86:10,13
				<b>cases</b> 76:9 91:13,17 94:1,9, 19
				<b>categories</b> 90:24 93:8,22 97:19
				<b>categorization</b> 95:22
				<b>category</b> 90:19 94:10 95:23
				<b>center</b> 11:3,9,10 14:7 19:23 20:6 26:9,25 38:22 50:14 65:20 76:8 82:17 104:3
				<b>CEO</b> 92:4
				<b>Certified</b> 5:7
				<b>change</b> 34:11, 14,16,19 45:4 58:20
				<b>changed</b> 7:19 12:2,20 46:9
				<b>channels</b> 45:5
				<b>characteristics</b> 93:3
				<b>characterizatio</b> n 21:22 41:20
				<b>charge</b> 22:16
				<b>chat</b> 9:18,25
				<b>chatting</b> 10:5,6
				<b>chief</b> 12:12,13, 14 13:9,14,15 19:18 38:25
				<b>care</b> 11:4,19,20, 21,25 13:7 17:14 53:25 66:15 86:10,13
				<b>cases</b> 76:9 91:13,17 94:1,9, 19
				<b>categories</b> 90:24 93:8,22 97:19
				<b>categorization</b> 95:22
				<b>category</b> 90:19 94:10 95:23
				<b>center</b> 11:3,9,10 14:7 19:23 20:6 26:9,25 38:22 50:14 65:20 76:8 82:17 104:3
				<b>CEO</b> 92:4
				<b>Certified</b> 5:7
				<b>change</b> 34:11, 14,16,19 45:4 58:20
				<b>changed</b> 7:19 12:2,20 46:9
				<b>channels</b> 45:5
				<b>characteristics</b> 93:3
				<b>characterizatio</b> n 21:22 41:20
				<b>charge</b> 22:16
				<b>chat</b> 9:18,25
				<b>chatting</b> 10:5,6
				<b>chief</b> 12:12,13, 14 13:9,14,15 19:18 38:25
				<b>care</b> 11:4,19,20, 21,25 13:7 17:14 53:25 66:15 86:10,13
				<b>cases</b> 76:9 91:13,17 94:1,9, 19
				<b>categories</b> 90:24 93:8,22 97:19
				<b>categorization</b> 95:22
				<b>category</b> 90:19 94:10 95:23
				<b>center</b> 11:3,9,10 14:7 19:23 20:6 26:9,25 38:22 50:14 65:20 76:8 82:17 104:3
				<b>CEO</b> 92:4
				<b>Certified</b> 5:7
				<b>change</b> 34:11, 14,16,19 45:4 58:20
				<b>changed</b> 7:19 12:2,20 46:9
				<b>channels</b> 45:5
				<b>characteristics</b> 93:3
				<b>characterizatio</b> n 21:22 41:20
				<b>charge</b> 22:16
				<b>chat</b> 9:18,25
				<b>chatting</b> 10:5,6
				<b>chief</b> 12:12,13, 14 13:9,14,15 19:18 38:25
				<b>care</b> 11:4,19,20, 21,25 13:7 17:14 53:25 66:15 86:10,13
				<b>cases</b> 76:9 91:13,17 94:1,9, 19
				<b>categories</b> 90:24 93:8,22 97:19
				<b>categorization</b> 95:22
				<b>category</b> 90:19 94:10 95:23
				<b>center</b> 11:3,9,10 14:7 19:23 20:6 26:9,25 38:22 50:14 65:20 76:8 82:17 104:3
				<b>CEO</b> 92:4
				<b>Certified</b> 5:7
				<b>change</b> 34:11, 14,16,19 45:4 58:20
				<b>changed</b> 7:19 12:2,20 46:9
				<b>channels</b> 45:5
				<b>characteristics</b> 93:3
				<b>characterizatio</b> n 21:22 41:20
				<b>charge</b> 22:16
				<b>chat</b> 9:18,25
				<b>chatting</b> 10:5,6
				<b>chief</b> 12:12,13, 14 13:9,14,15 19:18 38:25
				<b>care</b> 11:4,19,20, 21,25 13:7 17:14 53:25 66:15 86:10,13
				<b>cases</b> 76:9 91:13,17 94:1,9, 19
				<b>categories</b> 90:24 93:8,22 97:19
				<b>categorization</b> 95:22
				<b>category</b> 90:19 94:10 95:23
				<b>center</b> 11:3,9,10 14:7 19:23 20:6 26:9,25 38:22 50:14 65:20 76:8 82:17 104:3
				<b>CEO</b> 92:4
				<b>Certified</b> 5:7
				<b>change</b> 34:11, 14,16,19 45:4 58:20
				<b>changed</b> 7:19 12:2,20 46:9
				<b>channels</b> 45:5
				<b>characteristics</b> 93:3
				<b>characterizatio</b> n 21:22 41:20
				<b>charge</b> 22:16
				<b>chat</b> 9:18,25
				<b>chatting</b> 10:5,6
				<b>chief</b> 12:12,13, 14 13:9,14,15 19:18 38:25
				<b>care</b> 11:4,19,20, 21,25 13:7 17:14 53:25 66:15 86:10,13
				<b>cases</b> 76:9 91:13,17 94:1,9, 19
				<b>categories</b> 90:24 93:8,22 97:19
				<b>categorization</b> 95:22
				<b>category</b> 90:19 94:10 95:23
				<b>center</b> 11:3,9,10 14:7 19:23 20:6 26:9,25 38:22<br

57:13,14 62:2 63:19 66:4,6,9, 11,17,22 68:20 69:16 70:19 71:2 72:6 73:13 74:6 105:18  <b>chiefs</b> 64:21,22 65:1,4,13,17  <b>choice</b> 28:10  <b>chose</b> 69:11  <b>circumstances</b> 12:24 14:5,17 42:6 45:13 66:25  <b>cited</b> 66:19  <b>claim</b> 76:23 99:10  <b>claiming</b> 104:8  <b>claims</b> 91:20  <b>clarification</b> 64:13 69:6 74:9 87:21 89:25 98:21 103:9 105:9  <b>clarified</b> 74:2 90:2  <b>clarify</b> 22:2,11 51:20 78:5,13, 22,25 83:3 92:3 105:3,21  <b>clarifying</b> 33:3 74:11 77:11,25 78:18 83:5 105:6  <b>clarity</b> 16:20 22:18,22 23:1,20 24:23 25:16 27:3 28:2 31:18 32:23 34:8 36:7 55:22 57:21 66:16 67:10 74:14 79:7 88:18,19 89:7,15  <b>CLC</b> 62:24 64:12,17 65:20, 23  <b>clear</b> 23:6,9,10  <b>clinic</b> 57:4 105:15	36:24 54:4,7,24 57:7 62:11,22 63:3,21 64:24 67:22 69:14 70:20,24 86:1 99:18 101:1,2 105:14  <b>clinically</b> 63:6,8  <b>clinician</b> 44:4 85:25  <b>clinicians</b> 85:4, 6,13,15,23  <b>clinics</b> 51:1 99:19  <b>close</b> 30:3 41:15  <b>CMO</b> 54:24  <b>comment</b> 7:22 63:14  <b>commitment</b> 33:18 34:4 39:4 40:16,20 52:9 87:11  <b>committee</b> 87:16,18 88:3,5 98:9  <b>communication</b> 9:20 31:22  <b>communication</b> s 32:14 62:6  <b>community</b> 65:19 97:21  <b>comparative</b> 52:15  <b>complainant</b> 76:20  <b>complained</b> 46:16 57:25  <b>complaint</b> 81:2 90:5,23 102:12, 15,18  <b>complaints</b> 38:3 45:1,3,9 46:3 102:9  <b>complete</b> 77:7, 19	37:13  <b>completing</b> 12:14,15  <b>component</b> 42:14 79:19  <b>Compound</b> 48:13 91:14  <b>concern</b> 71:5 100:1  <b>concerned</b> 94:3,7  <b>concerns</b> 45:6 51:4 54:23 79:1 95:16 96:12 100:11,12 101:17  <b>concluded</b> 106:10  <b>conclusion</b> 70:22 80:16  <b>concur</b> 73:12  <b>concurred</b> 88:10  <b>concurrence</b> 88:12  <b>conducted</b> 70:11  <b>conference</b> 10:7  <b>conflicts</b> 57:10  <b>confused</b> 61:6  <b>confusing</b> 26:24 28:15 37:1 52:17 93:17  <b>confusion</b> 23:1 24:18 36:21 37:21 88:14  <b>connect</b> 70:11  <b>connection</b> 90:5  <b>connections</b> 40:8 42:21	55:22 56:2,3,20, 22  <b>consistent</b> 47:22 57:12  <b>consolidated</b> 84:16  <b>construction</b> 62:21  <b>contact</b> 13:2,24, 25 14:2,5,10 15:14  <b>contends</b> 85:14  <b>contention</b> 85:3,6,12  <b>contentions</b> 85:22  <b>contest</b> 8:3  <b>context</b> 7:1 26:10 46:23  <b>continue</b> 43:1 91:22  <b>continues</b> 44:8  <b>contract</b> 22:14  <b>contracts</b> 24:20  <b>contributions</b> 35:20  <b>conversation</b> 6:23 19:1,7 22:1 27:7,9,11 28:5 29:10,15,21,22 30:1,5,8 31:4,7 32:4,18,20,21,22 33:12 35:21 36:1,5,12,15,18 53:11 55:10 78:17 83:4 89:17,20,22,24  <b>conversations</b> 18:12,18,21 20:14,18 26:19 29:11 32:9,12,17 35:23 53:1,8 68:23  <b>convicted</b> 102:3	105:1  <b>coordinate</b> 63:21 65:24 66:23 106:5  <b>coordinated</b> 66:9  <b>coordinating</b> 49:21 63:17  <b>coordination</b> 62:11,24 64:17 65:5 66:7,18 67:22 71:9 72:5  <b>copy</b> 106:1,3  <b>corner</b> 9:1  <b>corporate</b> 13:4 46:24  <b>correct</b> 26:1,11 27:17 29:23 33:19 37:6,24 38:7 40:13 43:13 62:6 65:2 68:21  <b>corrective</b> 94:11  <b>correctly</b> 73:12  <b>counsel</b> 7:3 8:17 20:22 83:2  <b>couple</b> 6:21 8:17 15:18 42:23 75:24 83:3 89:20  <b>court</b> 7:8,13 76:21  <b>COVID</b> 12:6  <b>COVID-19</b> 42:4  <b>create</b> 83:25  <b>credence</b> 47:7  <b>credentials</b> 99:22  <b>criticism</b> 45:20  <b>criticisms</b> 49:7, 9  <b>criticize</b> 42:11
---	--	--	--	---

<b>critique</b> 42:17	<b>demographic</b> 97:17	<b>dialogue</b> 31:14, 16,19,24 55:3 62:2 87:15	22 94:7,19,23 95:7,12,15,20 96:2,8,12 98:11 104:12	10
<b>current</b> 11:17 14:19	<b>demonstrated</b> 48:24	<b>difference</b> 17:3 37:11	<b>discrimination-free</b> 94:13	<b>divide</b> 57:6
<b>D</b>	<b>department</b> 10:11 40:9,10 42:25 69:17	<b>differentiate</b> 63:18	<b>discuss</b> 19:25 29:13 53:18 54:10 61:8,21 73:3,13 96:14	<b>division</b> 10:15
<b>data</b> 98:1	<b>departments</b> 63:22 79:18	<b>difficult</b> 24:25 47:1 48:2	<b>diminish</b> 52:6	<b>doctors</b> 14:10
<b>date</b> 65:16	<b>departure</b> 101:17	<b>dining-room</b> 17:4,7,9	<b>discussed</b> 25:16 53:12 54:8,9 61:17	<b>document</b> 8:21, 23 58:12,13,18, 21,23 59:3,6,11, 14,23 60:4,5,13 69:4 72:24 74:24 75:1,7,19 80:25 81:6 82:10,18,24 89:18,24
<b>dated</b> 58:18 69:2	<b>depending</b> 65:13	<b>direct</b> 10:4 12:7, 19 14:24 27:13, 16,17 62:8	<b>discussing</b> 22:2	<b>documents</b> 8:15,18,19 9:2
<b>dates</b> 5:25 91:7	<b>depends</b> 67:2	<b>directed</b> 66:20	<b>discussion</b> 25:11 38:14 54:17,20 60:21 61:15 62:3 73:2 90:12 105:25	<b>Dow</b> 102:15
<b>David</b> 5:12 21:2 24:13 38:22 74:25	<b>depictions</b> 45:24	<b>directer</b> 76:8	<b>discussions</b> 9:10 24:9 54:21 62:6 76:8 87:9 91:19	<b>dream</b> 83:25
<b>Davis</b> 40:9 42:21	<b>deposition</b> 5:8, 21 6:16 7:21 10:13 61:18 106:10	<b>direction</b> 28:9 55:23 75:11 81:4	<b>disorganization</b> 45:14	<b>due</b> 36:22 71:8 72:4
<b>day</b> 8:6 19:22 20:5,13 92:21	<b>depositions</b> 9:13	<b>directly</b> 18:4 52:24 68:25 89:14 94:2	<b>disorganized</b> 45:2,20,23	<b>duly</b> 5:13
<b>day-to-day</b> 93:7	<b>deputy</b> 11:10	<b>director</b> 11:3,10 13:19 14:7 15:7, 12 26:9 32:24 38:15 57:21 74:17 79:15,25 83:6,17 84:16 88:15 104:3	<b>disparaged</b> 57:25	<b>duplication</b> 74:13,16 83:10 88:20 89:8,16
<b>deal</b> 65:5	<b>describe</b> 11:13 29:9	<b>director's</b> 86:22	<b>disparities</b> 97:16	<b>duplicative</b> 88:13
<b>December</b> 70:1 91:3	<b>describing</b> 42:25	<b>directors</b> 12:13 15:4 87:20	<b>disparity</b> 97:23	<b>duties</b> 11:14,17 12:2 14:19,23 15:6 51:23 54:1 57:6 69:15,16 70:20 77:11
<b>decision</b> 30:13 31:17 34:25 61:11,23 68:14, 16,17 76:16,19 80:6 87:1,10 88:6	<b>description</b> 41:25	<b>dis-</b> 45:19	<b>displeasure</b> 34:25	78:1,5,13,18,25 79:25 80:8 83:16,20 84:7, 13,20 85:25 86:11,13 92:1 97:2 105:15
<b>decision-maker</b> 54:5 74:15,16 77:5,17 87:4,6	<b>design</b> 62:20	<b>disagreement</b> 31:22	<b>dispute</b> 95:11	<b>E</b>
<b>decision-making</b> 99:23	<b>detail</b> 46:6 98:19,25	<b>disaster</b> 22:17	<b>disputes</b> 92:20 93:2	<b>e-mail</b> 9:19 59:25
<b>decisions</b> 22:14 45:23	<b>details</b> 31:3 100:8	<b>discriminated</b> 58:6	<b>distinction</b> 37:11,17 54:4	<b>e-mails</b> 25:2
<b>declared</b> 20:7 69:10	<b>determine</b> 94:11	<b>discriminating</b> 90:18	<b>distraction</b> 34:3	<b>earlier</b> 24:2
<b>declaring</b> 77:8, 21	<b>detract</b> 86:1	<b>discrimination</b> 6:10 18:13 77:9, 22 81:2 90:12 92:1,10 93:2,8,	<b>distribution</b> 99:20 100:1	60:20 61:18,24 86:16 89:18 97:15
<b>deduced</b> 17:25	<b>develop</b> 65:23 88:1		<b>diversity</b> 12:17 18:16 38:6 97:3,	
<b>defendant</b> 6:13	<b>development</b> 62:23 64:11,17			
<b>define</b> 95:21	<b>diagnostic</b> 66:12			
<b>degrees</b> 79:20				
<b>deliberate</b> 99:23				

<b>early</b> 29:16	<b>engage</b> 91:18	63:14 94:12	<b>fashion</b> 67:6	<b>formed</b> 41:12 48:20
<b>east</b> 15:7,9 72:15	<b>ensure</b> 92:1,10 93:21	<b>executive</b> 12:16 13:6 22:3 25:17 26:25 74:11 94:8 98:9	<b>favorites</b> 45:2, 10	<b>forward</b> 16:22 29:14 32:1 41:24 43:1
<b>easy</b> 10:21 34:11,14	<b>ensuring</b> 93:7 98:10	<b>exhibit</b> 58:17 60:8,11 69:1,2,7 70:1,4 72:19,22 73:16 74:24 75:9 80:23,25 81:8 83:1 84:24	<b>February</b> 72:20	<b>found</b> 37:21 76:19
<b>EEO</b> 8:22,24 12:16 38:2 75:25 76:7,9 81:1 90:23 91:19 93:24,25 94:10, 15 97:15,19 99:5,10,14 100:17 102:9,12, 15,18,22	<b>ENT</b> 42:25	<b>entire</b> 11:25 58:23 59:3,11 66:14	<b>feedback</b> 22:21 39:20,22,24 40:15,22 42:12 44:14,17 45:11 46:19	<b>founded</b> 100:21, 25
<b>effect</b> 51:19 92:4	<b>environment</b> 94:14	<b>entirety</b> 59:23	<b>fellow</b> 12:18	<b>fourth</b> 36:15
<b>effectively</b> 32:2	<b>equipment</b> 5:8	<b>entitled</b> 17:10 74:24 81:1	<b>figure</b> 17:25 92:21 97:20	<b>frame</b> 21:13 50:8 86:25 87:8
<b>efforts</b> 38:6 83:10 88:13	<b>equity</b> 12:17	<b>environment</b> 94:14	<b>figuring</b> 67:11	<b>fraud</b> 101:25 102:3
<b>eight-page</b> 81:5	<b>equivalent</b> 86:21 87:23	<b>expect</b> 27:19,20 57:8 64:4,20,21 65:23	<b>filled</b> 53:16 90:23	<b>Friday</b> 95:4,6
<b>eliminating</b> 88:13	<b>established</b> 103:16	<b>expectations</b> 22:15 74:17,18 79:18 83:16	<b>final</b> 76:19	<b>frustrated</b> 99:18
<b>emergency</b> 22:16 24:20	<b>estimate</b> 16:3,7 17:3,5,8,10,12 18:7 93:20 95:21 96:21 98:15,16, 24	<b>expected</b> 27:1, 22 105:5	<b>finally</b> 98:8	<b>FTEE</b> 86:20 87:12,16
<b>employed</b> 16:1	<b>equivalent</b> 86:21 87:23	<b>experienced</b> 22:25	<b>finances</b> 11:24	<b>full</b> 26:16
<b>employee</b> 6:6 17:18 49:2 86:21 87:22,24 90:16, 19 95:8,13,17, 19,25	<b>established</b> 103:16	<b>experiences</b> 26:18	<b>financial</b> 103:21	<b>full-time</b> 20:16 86:20 87:22,24
<b>employees</b> 11:24 12:25 14:8 23:13 31:21 38:2 70:11 86:17 92:11 94:2 96:7 97:13	<b>estimate</b> 16:3,7 17:3,5,8,10,12 18:7 93:20 95:21 96:21 98:15,16, 24	<b>explain</b> 56:1	<b>find</b> 44:6	<b>Fuller</b> 40:3,4 41:1
<b>employer</b> 10:10	<b>evaluated</b> 52:21	<b>exploring</b> 100:11	<b>fine</b> 24:16 51:10 73:19 85:19 90:2 104:20	<b>Fuller's</b> 41:16
<b>employment</b> 97:17	<b>evaluation</b> 42:11	<b>exposure</b> 99:6, 11	<b>finish</b> 7:1	<b>fullest</b> 8:11
<b>encourage</b> 31:14 36:8 97:2	<b>event</b> 76:25 77:4	<b>extent</b> 16:13 33:20 85:25 97:7 102:4	<b>five-minute</b> 104:16	<b>function</b> 9:18,19 43:23 52:6 64:1 66:6
<b>encouraged</b> 62:1	<b>events</b> 23:15,22 24:24,25	<hr/> <b>F</b> <hr/>	<b>fix</b> 7:20	<b>functioned</b> 62:10
<b>endeavor</b> 7:1	<b>eventually</b> 34:1 50:11	<b>facility</b> 72:15 91:5,9,23	<b>fixing</b> 49:25	<b>functions</b> 9:19 15:8 63:6,8,13 64:5,7,24
<b>endurance</b> 8:3	<b>exact</b> 17:6 21:13 49:20 72:6	<b>fact</b> 7:22 20:4 36:22 103:15	<b>focus</b> 33:6,15	<hr/> <b>G</b> <hr/>
	<b>examination</b> 5:16 63:3 74:21	<b>factors</b> 40:10	<b>focusing</b> 33:17	
	<b>examined</b> 5:13	<b>fair</b> 17:2 18:3 34:4 43:11 44:19 59:10 78:21 90:9 93:1 99:20	<b>Folks</b> 66:12	
	<b>examiner</b> 8:20	<b>fairly</b> 30:3	<b>follow</b> 46:24	
	<b>examiner's</b> 73:7	<b>fall</b> 29:17	<b>Force</b> 38:13	
	<b>examples</b> 47:3		<b>Forest</b> 102:17	
			<b>Forest's</b> 102:18	
			<b>Forget</b> 84:13	
			<b>form</b> 49:5	
			<b>formal</b> 58:19 60:5	
<b>early</b> 29:16	<b>engage</b> 91:18	63:14 94:12	<b>fashion</b> 67:6	<b>formed</b> 41:12 48:20
<b>east</b> 15:7,9 72:15	<b>ensure</b> 92:1,10 93:21	<b>executive</b> 12:16 13:6 22:3 25:17 26:25 74:11 94:8 98:9	<b>favorites</b> 45:2, 10	<b>forward</b> 16:22 29:14 32:1 41:24 43:1
<b>easy</b> 10:21 34:11,14	<b>ensuring</b> 93:7 98:10	<b>exhibit</b> 58:17 60:8,11 69:1,2,7 70:1,4 72:19,22 73:16 74:24 75:9 80:23,25 81:8 83:1 84:24	<b>February</b> 72:20	<b>found</b> 37:21 76:19
<b>EEO</b> 8:22,24 12:16 38:2 75:25 76:7,9 81:1 90:23 91:19 93:24,25 94:10, 15 97:15,19 99:5,10,14 100:17 102:9,12, 15,18,22	<b>ENT</b> 42:25	<b>entire</b> 11:25 58:23 59:3,11 66:14	<b>feedback</b> 22:21 39:20,22,24 40:15,22 42:12 44:14,17 45:11 46:19	<b>founded</b> 100:21, 25
<b>effect</b> 51:19 92:4	<b>environment</b> 94:14	<b>entirety</b> 59:23	<b>fellow</b> 12:18	<b>fourth</b> 36:15
<b>effectively</b> 32:2	<b>equipment</b> 5:8	<b>entitled</b> 17:10 74:24 81:1	<b>figure</b> 17:25 92:21 97:20	<b>frame</b> 21:13 50:8 86:25 87:8
<b>efforts</b> 38:6 83:10 88:13	<b>equity</b> 12:17	<b>environment</b> 94:14	<b>figuring</b> 67:11	<b>fraud</b> 101:25 102:3
<b>eight-page</b> 81:5	<b>equivalent</b> 86:21 87:23	<b>expect</b> 27:19,20 57:8 64:4,20,21 65:23	<b>filled</b> 53:16 90:23	<b>Friday</b> 95:4,6
<b>eliminating</b> 88:13	<b>established</b> 103:16	<b>expected</b> 27:1, 22 105:5	<b>final</b> 76:19	<b>frustrated</b> 99:18
<b>emergency</b> 22:16 24:20	<b>estimate</b> 16:3,7 17:3,5,8,10,12 18:7 93:20 95:21 96:21 98:15,16, 24	<b>experienced</b> 22:25	<b>finally</b> 98:8	<b>FTEE</b> 86:20 87:12,16
<b>employed</b> 16:1	<b>evaluated</b> 52:21	<b>experiences</b> 26:18	<b>finances</b> 11:24	<b>full</b> 26:16
<b>employee</b> 6:6 17:18 49:2 86:21 87:22,24 90:16, 19 95:8,13,17, 19,25	<b>evaluation</b> 42:11	<b>explain</b> 56:1	<b>financial</b> 103:21	<b>full-time</b> 20:16 86:20 87:22,24
<b>employees</b> 11:24 12:25 14:8 23:13 31:21 38:2 70:11 86:17 92:11 94:2 96:7 97:13	<b>event</b> 76:25 77:4	<b>exploring</b> 100:11	<b>find</b> 44:6	<b>Fuller</b> 40:3,4 41:1
<b>employer</b> 10:10	<b>events</b> 23:15,22 24:24,25	<b>exposure</b> 99:6, 11	<b>fix</b> 7:20	<b>Fuller's</b> 41:16
<b>employment</b> 97:17	<b>eventually</b> 34:1 50:11	<b>extent</b> 16:13 33:20 85:25 97:7 102:4	<b>fixing</b> 49:25	<b>fullest</b> 8:11
<b>encourage</b> 31:14 36:8 97:2	<b>exact</b> 17:6 21:13 49:20 72:6	<hr/> <b>F</b> <hr/>	<b>focus</b> 33:6,15	<b>function</b> 9:18,19 43:23 52:6 64:1 66:6
<b>encouraged</b> 62:1	<b>examination</b> 5:16 63:3 74:21	<b>facility</b> 72:15 91:5,9,23	<b>focusing</b> 33:17	<hr/> <b>G</b> <hr/>
<b>endeavor</b> 7:1	<b>examined</b> 5:13	<b>fact</b> 7:22 20:4 36:22 103:15	<b>Folks</b> 66:12	
<b>endurance</b> 8:3	<b>examiner</b> 8:20	<b>factors</b> 40:10	<b>follow</b> 46:24	
	<b>examiner's</b> 73:7	<b>fair</b> 17:2 18:3 34:4 43:11 44:19 59:10 78:21 90:9 93:1 99:20	<b>Force</b> 38:13	
	<b>examples</b> 47:3	<b>fairly</b> 30:3	<b>Forest</b> 102:17	
		<b>fall</b> 29:17	<b>Forest's</b> 102:18	
			<b>Forget</b> 84:13	
			<b>form</b> 49:5	
			<b>formal</b> 58:19 60:5	

**gender** 76:17	**grievances** 69:22	**head** 7:10 16:17	**Hoyer** 5:18 9:24 10:2 11:16 12:1 14:14 15:10 16:5,11,21 17:1 19:11 20:23,25 21:16,23 23:4 24:14,17 25:9, 14,22 26:3,22 27:24 28:7,16 29:8 30:10,21 31:1,12 32:7 33:22 34:9,22 35:15 37:2 38:9 39:10,18 40:18 41:10,21 43:20 46:11 47:9,15 48:11,14,22 49:15 50:5 51:5, 11,16,17,22 52:2,18 53:5,7 55:7,12 56:7 57:1,17 58:8,17, 21,25 59:5,8,12, 13 60:9,12,23 61:2,7,10,19 64:8,11,14 65:9, 10,15 67:7,14,18 68:7 69:7,8 70:9, 15 71:24 72:16, 23 73:24 74:3,22 75:6,8,10 77:13 78:3,8,20 79:4, 12 80:5,12,17,20 81:6,7,17,19 82:9,14 84:10,18 85:8,20 86:23 87:5,25 88:8,23 89:1,13 90:3,21 91:15,16 92:8, 16,25 93:11,14, 18 95:5 96:5,18 97:5,11 98:4,7, 18,22 100:6,18, 23 101:5,10,13, 23 102:7 103:10, 12,17,25 104:10, 15,21,24 105:8, 10,22 106:8 11:15,16 12:1 13:1,12 14:1,22 15:1,12 16:1,22 17:1,12 18:1,22 19:1,12 20:1,22 21:1,12 22:1,22 23:1,12 24:1,22 25:1,12 26:1,22 27:1,12 28:1,22 29:1,12 30:1,22 31:1,12 32:1,22 33:1,12 34:1,22 35:1,12 36:1,22 37:1,12 38:1,22 39:1,12 40:1,22 41:1,12 42:1,22 43:1,12 44:1,22 45:1,12 46:1,22 47:1,12 48:1,22 49:1,12 50:1,22 51:1,12 52:1,22 53:1,12 54:1,22 55:1,12 56:1,22 57:1,12 58:1,22 59:1,12 60:1,22 61:1,12 62:1,22 63:1,12 64:1,22 65:1,12 66:1,22 67:1,12 68:1,22 69:1,12 70:1,22 71:1,12 72:1,22 73:1,12 74:1,22 75:1,12 76:1,22 77:1,12 78:1,22 79:1,12 80:1,22 81:1,12 82:1,22 83:1,12 84:1,22 85:1,12 86:1,22 87:1,12 88:1,22 89:1,12 90:1,22 91:1,12 92:1,22 93:1,12 94:1,22 95:1,12 96:1,22 97:1,12 98:1,22 99:1,12 100:1,22 101:1,12 102:1,22 103:1,12 104:1,22 105:1,12 106:1,22 107:1,12 108:1,22 109:1,12 110:1,22 111:1,12 112:1,22 113:1,12 114:1,22 115:1,12 116:1,22 117:1,12 118:1,22 119:1,12 120:1,22 121:1,12 122:1,22 123:1,12 124:1,22 125:1,12 126:1,22 127:1,12 128:1,22 129:1,12 130:1,22 131:1,12 132:1,22 133:1,12 134:1,22 135:1,12 136:1,22 137:1,12 138:1,22 139:1,12 140:1,22 141:1,12 142:1,22 143:1,12 144:1,22 145:1,12 146:1,22 147:1,12 148:1,22 149:1,12 150:1,22 151:1,12 152:1,22 153:1,12 154:1,22 155:1,12 156:1,22 157:1,12 158:1,22 159:1,12 160:1,22 161:1,12 162:1,22 163:1,12 164:1,22 165:1,12 166:1,22 167:1,12 168:1,22 169:1,12 170:1,22 171:1,12 172:1,22 173:1,12 174:1,22 175:1,12 176:1,22 177:1,12 178:1,22 179:1,12 180:1,22 181:1,12 182:1,22 183:1,12 184:1,22 185:1,12 186:1,22 187:1,12 188:1,22 189:1,12 190:1,22 191:1,12 192:1,22 193:1,12 194:1,22 195:1,12 196:1,22 197:1,12 198:1,22 199:1,12 200:1,22 201:1,12 202:1,22 203:1,12 204:1,22 205:1,12 206:1,22 207:1,12 208:1,22 209:1,12 210:1,22 211:1,12 212:1,22 213:1,12 214:1,22 215:1,12 216:1,22 217:1,12 218:1,22 219:1,12 220:1,22 221:1,12 222:1,22 223:1,12 224:1,22 225:1,12 226:1,22 227:1,12 228:1,22 229:1,12 230:1,22 231:1,12 232:1,22 233:1,12 234:1,22 235:1,12 236:1,22 237:1,12 238:1,22 239:1,12 240:1,22 241:1,12 242:1,22 243:1,12 244:1,22 245:1,12 246:1,22 247:1,12 248:1,22 249:1,12 250:1,22 251:1,12 252:1,22 253:1,12 254:1,22 255:1,12 256:1,22 257:1,12 258:1,22 259:1,12 260:1,22 261:1,12 262:1,22 263:1,12 264:1,22 265:1,12 266:1,22 267:1,12 268:1,22 269:1,12 270:1,22 271:1,12 272:1,22 273:1,12 274:1,22 275:1,12 276:1,22 277:1,12 278:1,22 279:1,12 280:1,22 281:1,12 282:1,22 283:1,12 284:1,22 285:1,12 286:1,22 287:1,12 288:1,22 289:1,12 290:1,22 291:1,12 292:1,22 293:1,12 294:1,22 295:1,12 296:1,22 297:1,12 298:1,22 299:1,12 300:1,22 301:1,12 302:1,22 303:1,12 304:1,22 305:1,12 306:1,22 307:1,12 308:1,22 309:1,12 310:1,22 311:1,12 312:1,22 313:1,12 314:1,22 315:1,12 316:1,22 317:1,12 318:1,22 319:1,12 320:1,22 321:1,12 322:1,22 323:1,12 324:1,22 325:1,12 326:1,22 327:1,12 328:1,22 329:1,12 330:1,22 331:1,12 332:1,22 333:1,12 334:1,22 335:1,12 336:1,22 337:1,12 338:1,22 339:1,12 340:1,22 341:1,12 342:1,22 343:1,12 344:1,22 345:1,12 346:1,22 347:1,12 348:1,22 349:1,12 350:1,22 351:1,12 352:1,22 353:1,12 354:1,22 355:1,12 356:1,22 357:1,12 358:1,22 359:1,12 360:1,22 361:1,12 362:1,22 363:1,12 364:1,22 365:1,12 366:1,22 367:1,12 368:1,22 369:1,12 370:1,22 371:1,12 372:1,22 373:1,12 374:1,22 375:1,12 376:1,22 377:1,12 378:1,22 379:1,12 380:1,22 381:1,12 382:1,22 383:1,12 384:1,22 385:1,12 386:1,22 387:1,12 388:1,22 389:1,12 390:1,22 391:1,12 392:1,22 393:1,12 394:1,22 395:1,12 396:1,22 397:1,12 398:1,22 399:1,12 400:1,22 401:1,12 402:1,22 403:1,12 404:1,22 405:1,12 406:1,22 407:1,12 408:1,22 409:1,12 410:1,22 411:1,12 412:1,22 413:1,12 414:1,22 415:1,12 416:1,22 417:1,12 418:1,22 419:1,12 420:1,22 421:1,12 422:1,22 423:1,12 424:1,22 425:1,12 426:1,22 427:1,12 428:1,22 429:1,12 430:1,22 431:1,12 432:1,22 433:1,12 434:1,22 435:1,12 436:1,22 437:1,12 438:1,22 439:1,12 440:1,22 441:1,12 442:1,22 443:1,12 444:1,22 445:1,12 446:1,22 447:1,12 448:1,22 449:1,12 450:1,22 451:1,12 452:1,22 453:1,12 454:1,22 455:1,12 456:1,22 457:1,12 458:1,22 459:1,12 460:1,22 461:1,12 462:1,22 463:1,12 464:1,22 465:1,12 466:1,22 467:1,12 468:1,22 469:1,12 470:1,22 471:1,12 472:1,22 473:1,12 474:1,22 475:1,12 476:1,22 477:1,12 478:1,22 479:1,12 480:1,22 481:1,12 482:1,22 483:1,12 484:1,22 485:1,12 486:1,22 487:1,12 488:1,22 489:1,12 490:1,22 491:1,12 492:1,22 493:1,12 494:1,22 495:1,12 496:1,22 497:1,12 498:1,22 499:1,12 500:1,22 501:1,12 502:1,22 503:1,12 504:1,22 505:1,12 506:1,22 507:1,12 508:1,22 509:1,12 510:1,22 511:1,12 512:1,22 513:1,12 514:1,22 515:1,12 516:1,22 517:1,12 518:1,22 519:1,12 520:1,22 521:1,12 522:1,22 523:1,12 524:1,22 525:1,12 526:1,22 527:1,12 528:1,22 529:1,12 530:1,22 531:1,12 532:1,22 533:1,12 534:1,22 535:1,12 536:1,22 537:1,12 538:1,22 539:1,12 540:1,22 541:1,12 542:1,22 543:1,12 544:1,22 545:1,12 546:1,22 547:1,12 548:1,22 549:1,12 550:1,22 551:1,12 552:1,22 553:1,12 554:1,22 555:1,12 556:1,22 557:1,12 558:1,22 559:1,12 560:1,22 561:1,12 562:1,22 563:1,12 564:1,22 565:1,12 566:1,22 567:1,12 568:1,22 569:1,12 570:1,22 571:1,12 572:1,22 573:1,12 574:1,22 575:1,12 576:1,22 577:1,12 578:1,22 579:1,12 580:1,22 581:1,12 582:1,22 583:1,12 584:1,22 585:1,12 586:1,22 587:1,12 588:1,22 589:1,12 590:1,22 591:1,12 592:1,22 593:1,12 594:1,22 595:1,12 596:1,22 597:1,12 598:1,22 599:1,12 600:1,22 601:1,12 602:1,22 603:1,12 604:1,22 605:1,12 606:1,22 607:1,12 608:1,22 609:1,12 610:1,22 611:1,12 612:1,22 613:1,12 614:1,22 615:1,12 616:1,22 617:1,12 618:1,22 619:1,12 620:1,22 621:1,12 622:1,22 623:1,12 624:1,22 625:1,12 626:1,22 627:1,12 628:1,22 629:1,12 630:1,22 631:1,12 632:1,22 633:1,12 634:1,22 635:1,12 636:1,22 637:1,12 638:1,22 639:1,12 640:1,22 641:1,12 642:1,22 643:1,12 644:1,22 645:1,12 646:1,22 647:1,12 648:1,22 649:1,12 650:1,22 651:1,12 652:1,22 653:1,12 654:1,22 655:1,12 656:1,22 657:1,12 658:1,22 659:1,12 660:1,22 661:1,12 662:1,22 663:1,12 664:1,22 665:1,12 666:1,22 667:1,12 668:1,22 669:1,12 670:1,22 671:1,12 672:1,22 673:1,12 674:1,22 675:1,12 676:1,22 677:1,12 678:1,22 679:1,12 680:1,22 681:1,12 682:1,22 683:1,12 684:1,22 685:1,12 686:1,22 687:1,12 688:1,22 689:1,12 690:1,22 691:1,12 692:1,22 693:1,12 694:1,22 695:1,12 696:1,22 697:1,12 698:1,22 699:1,12 700:1,22 701:1,12 702:1,22 703:1,12 704:1,22 705:1,12 706:1,22 707:1,12 708:1,22 709:1,12 710:1,22 711:1,12 712:1,22 713:1,12 714:1,22 715:1,12 716:1,22 717:1,12 718:1,22 719:1,12 720:1,22 721:1,12 722:1,22 723:1,12 724:1,22 725:1,12 726:1,22 727:1,12 728:1,22 729:1,12 730:1,22 731:1,12 732:1,22 733:1,12 734:1,22 735:1,12 736:1,22 737:1,12 738:1,22 739:1,12 740:1,22 741:1,12 742:1,22 743:1,12 744:1,22 745:1,12 746:1,22 747:1,12 748:1,22 749:1,12 750:1,22 751:1,12 752:1,22 753:1,12 754:1,22 755:1,12 756:1,22 757:1,12 758:1,22 759:1,12 760:1,22 761:1,12 762:1,22 763:1,12 764:1,22 765:1,12 766:1,22 767:1,12 768:1,22 769:1,12 770:1,22 771:1,12 772:1,22 773:1,12 774:1,22 775:1,12 776:1,22 777:1,12 778:1,22 779:1,12 780:1,22 781:1,12 782:1,22 783:1,12 784:1,22 785:1,12 786:1,22 787:1,12 788:1,22 789:1,12 790:1,22 791:1,12 792:1,22 793:1,12 794:1,22 795:1,12 796:1,22 797:1,12 798:1,22 799:1,12 800:1,22 801:1,12 802:1,22 803:1,12 804:1,22 805:1,12 806:1,22 807:1,12 808:1,22 809:1,12 810:1,22 811:1,12 812:1,22 813:1,12 814:1,22 815:1,12 816:1,22 817:1,12 818:1,22 819:1,12 820:1,22 821:1,12 822:1,22 823:1,12 824:1,22 825:1,12 826:1,22 827:1,12 828:1,22 829:1,12 830:1,22 831:1,12 832:1,22 833:1,12 834:1,22 835:1,12 836:1,22 837:1,12 838:1,22 839:1,12 840:1,22 841:1,12 842:1,22 843:1,12 844:1,22 845:1,12 846:1,22 847:1,12 848:1,22 849:1,12 850:1,22 851:1,12 852:1,22 853:1,12 854:1,22 855:1,12 856:1,22 857:1,12 858:1,22 859:1,12 860:1,22 861:1,12 862:1,22 863:1,12 864:1,22 865:1,12 866:1,22 867:1,12 868:1,22 869:1,12 870:1,22 871:1,12 872:1,22 873:1,12 874:1,22 875:1,12 876:1,22 877:1,12 878:1,22 879:1,12 880:1,22 881:1,12 882:1,22 883:1,12 884:1,22 885:1,12 886:1,22 887:1,12 888:1,22 889:1,12 890:1,22 891:1,12 892:1,22 893:1,12 894:1,22 895:1,12 896:1,22 897:1,12 898:1,22 899:1,12 900:1,22 901:1,12 902:1,22 903:1,12 904:1,22 905:1,12 906:1,22 907:1,12 908:1,22 909:1,12 910:1,22 911:1,12 912:1,22 913:1,12 914:1,22 915:1,12 916:1,22 917:1,12 918:1,22 919:1,12 920:1,22 921:1,12 922:1,22 923:1,12 924:1,22 925:1,12 926:1,22 927:1,12 928:1,22 929:1,12 930:1,22 931:1,12 932:1,22 933:1,12 934:1,22 935:1,12 936:1,22 937:1,12 938:1,22 939:1,12 940:1,22 941:1,12 942:1,22 943:1,12 944:1,22 945:1,12 946:1,22 947:1,12 948:1,22 949:1,12 950:1,22 951:1,12 952:1,22 953:1,12 954:1,22 955:1,12 956:1,22 957:1,12 958:1,22 959:1,12 960:1,22 961:1,12 962:1,22 963:1,12 964:1,22 965:1,12 966:1,22 967:1,12 968:1,22 969:1,12 970:1,22 971:1,12 972:1,22 973:1,12 974:1,22 975:1,12 976:1,22 977:1,12 978:1,22 979:1,12 980:1,22 981:1,12 982:1,22 983:1,12 984:1,22 985:1,12 986:1,22 987:1,12 988:1,22 989:1,12 990:1,22 991:1,12 992:1,22 993:1,12 994:1,22 995:1,12 996:1,22 997:1,12 998:1,22 999:1,12 1000:1,22 1001:1,12 1002:1,22 1003:1,12 1004:1,22 1005:1,12 1006:1,22 1007:1,12 1008:1,22 1009:1,12 1010:1,22 1011:1,12 1012:1,22 1013:1,12 1014:1,22 1015:1,12 1016:1,22 1017:1,12 1018:1,22 1019:1,12 1020:1,22 1021:1,12 1022:1,22 1023:1,12 1024:1,22 1025:1,12 1026:1,22 1027:1,12 1028:1,22 1029:1,12 1030:1,22 1031:1,12 1032:1,22 1033:1,12 1034:1,22 1035:1,12 1036:1,22 1037:1,12 1038:1,22 1039:1,12 1040:1,22 1041:1,12 1042:1,22 1043:1,12 1044:1,22 1045:1,12 1046:1,22 1047:1,12 1048:1,22 1049:1,12 1050:1,22 1051:1,12 1052:1,22 1053:1,12 1054:1,22 1055:1,12 1056:1,22 1057:1,12 1058:1,22 1059:1,12 1060:1,22 1061:1,12 1062:1,22 1063:1,12 1064:1,22 1065:1,12 1066:1,22 1067:1,12 1068:1,22 1069:1,12 1070:1,22 1071:1,12 1072:1,22 1073:1,12 1074:1,22 1075:1,12 1076:1,22 1077:1,12 1078:1,22 1079:1,12 1080:1,22 1081:1,12 1082:1,22 1083:1,12 1084:1,22 1085:1,12 1086:1,22 1087:1,12 1088:1,22 1089:1,12 1090:1,22 1091:1,12 1092:1,22 1093:1,12 1094:1,22 1095:1,12 1096:1,22 1097:1,12 1098:1

85:21	<b>interpreted</b> 56:3,22	<b>item</b> 38:14 75:24	<b>leader</b> 13:6 40:10 54:4	<b>longer</b> 73:16
<b>increase</b> 50:12 97:12	<b>interrogatories</b> 76:5	<b>J</b>	<b>leader/clinical</b> 57:23	<b>looked</b> 59:20 82:24
<b>indication</b> 97:22	<b>interview</b> 39:8, 15 42:18	<b>job</b> 11:2,11,13, 17 12:2,10,20 13:8,11,13,20	<b>leaders</b> 64:23	<b>Lorrie</b> 53:24 61:25 68:9 69:3
<b>individual</b> 32:25 49:20	<b>interviewed</b> 39:3,15 40:12 42:12 43:7 54:3 70:13 82:19 90:4	14:20 23:17,19, 23 35:8 39:4,13 44:6 72:9 91:25 92:19,22	<b>leadership</b> 35:10 49:6,7 54:24 57:11,22 62:18 65:21,22 66:13 94:8	<b>lot</b> 33:16 34:3 86:4
<b>individuals</b> 15:8 22:18 23:16 34:24 39:25 64:23	<b>interviewing</b> 39:5	<b>jobs</b> 87:13	<b>leading</b> 11:23 23:7,20 30:9 66:1 105:8,10	<b>Lots</b> 37:7 92:19
<b>infinite</b> 79:22	<b>interviews</b> 70:10	<b>Jon</b> 35:2	<b>leads</b> 65:17	<b>low</b> 97:18,24
<b>information</b> 16:23 17:12 51:18	<b>investigation</b> 8:22 91:13	<b>judgment</b> 103:13	<b>leave</b> 101:4,24 102:2 103:5	<b>lower</b> 8:25
<b>informing</b> 30:12	<b>investigative</b> 80:24 81:1 82:16	<b>jump</b> 6:24	<b>LUNCHEON</b> 73:21	<b>lumped</b> 60:4
<b>initial</b> 25:10	<b>investigator</b> 82:20 84:24	<b>jury</b> 7:23	<b>Lee</b> 102:11,12	<b>lunch</b> 8:5 51:8 73:17 83:2
<b>initiate</b> 19:7 30:4	<b>involve</b> 34:3 93:2	<b>justification</b> 89:9	<b>led</b> 14:5 101:17	
<b>initiated</b> 32:21, 22	<b>involved</b> 23:24 64:23 76:7 92:19 103:23	<b>justify</b> 83:21 88:20	<b>left</b> 14:1 103:2	<b>M</b>
<b>instances</b> 15:16 26:12 36:20 46:4,8,15	<b>involvement</b> 77:3 87:1 91:12 99:14	<b>K</b>	<b>legal</b> 8:17	<b>machine</b> 6:19
<b>instruct</b> 78:18	<b>involvement/</b> <b>knowledge</b> 76:24	<b>kind</b> 6:4 33:13 54:24	<b>length</b> 17:4,9	<b>made</b> 7:22 19:5 28:10 37:10
<b>instructed</b> 61:3	<b>involving</b> 6:6 18:13,16 76:11	<b>knowledge</b> 25:4 47:17	<b>letter</b> 10:17 67:13,21	42:8,21 54:4 61:11 76:12,16 80:6 88:14
<b>instructions</b> 80:3	<b>issue</b> 24:9 25:3, 6 26:17 29:12 32:10,14,17 33:2,16 35:22 37:22 54:18 57:20 87:17 89:15 98:10 99:5	<b>L</b>	<b>letters</b> 9:1 10:23	<b>mailed</b> 82:22
<b>instructs</b> 7:5	<b>issued</b> 82:12	<b>lack</b> 22:18,20,22 23:1 24:22 27:3	<b>list</b> 67:6 70:10 79:14,15,24 80:8 83:16,25 84:1, 12,13	<b>make</b> 7:16,21 25:12 26:15 31:9 44:6 56:10 57:11 70:22 71:16 88:6 89:4 94:13
<b>interacted</b> 14:17	<b>issuery</b> 25:2	<b>lacking</b> 23:20	<b>listed</b> 63:14	104:17
<b>interacting</b> 94:5	<b>issues</b> 63:1 96:8,14	<b>landed</b> 84:2	<b>living</b> 65:19	<b>makes</b> 24:24 72:2
<b>interest</b> 100:10		<b>large</b> 69:17	<b>located</b> 13:4 65:2,14,18	<b>making</b> 44:9 56:12 61:20,23 68:20 92:22
<b>interested</b> 19:15,20 83:9		<b>larger</b> 71:6,16 72:2	<b>locations</b> 71:6 94:6 96:10	<b>males</b> 96:16
<b>interesting</b> 49:23 50:17		<b>late</b> 29:17	<b>logic</b> 18:1	<b>manage</b> 14:25 47:2
<b>interface</b> 63:1		<b>lawsuit</b> 38:23	<b>long</b> 7:7 11:5,11 13:11,15,20	<b>management</b> 11:22 12:14 13:10 15:6
<b>interfere</b> 57:15		<b>Lazzarino</b> 99:6, 11 101:3,8,9,24	18:24 25:19 27:6 29:25 31:6	22:15,16 24:20 49:20,22 69:13
<b>interpretation</b> 56:5		<b>Lazzarino'</b> 101:17		76:6 78:19 85:3,

5,14 86:18 87:12,15 90:5	71:6,17 72:3 74:12 77:12 78:2 86:22 90:10 91:4,9,23	<b>memo</b> 69:2 70:1 72:20 <b>memory</b> 6:16 8:12 61:21	<b>moving</b> 41:23 <b>multiple</b> 23:24 24:4,6 71:8 72:4	<b>nuanced</b> 66:25 <b>number</b> 16:19 17:6,13,25 18:6 76:4,9 79:22 86:17
<b>management's</b> 85:12,22	<b>Mastalski</b> 21:2, 9 24:13 32:16 33:1 35:22 87:7, 20 105:4	<b>memos</b> 25:2 <b>memos/e-mails</b> 25:5	<b>N</b>	<b>numbers</b> 9:1 97:13
<b>manager</b> 12:17, 18 14:23 15:12 20:19 21:20 22:4,5,9 25:18 29:2 32:25 34:2 37:22 43:15,25 49:4,19,25 50:18 51:2,19,24 52:7, 11 54:6 57:20 62:18 63:20,21 64:22 67:9,10 74:11,19 77:11 78:1,6,14 79:2, 17 80:1 83:6,15, 18,21 84:22 85:1,25 86:7 88:21 89:9 90:11 93:25 94:16 97:16,19 105:6	<b>Mastalski's</b> 33:13	<b>mentioned</b> 42:20 48:5 95:11 97:14	<b>named</b> 6:13 74:18 76:6,11	<b>nurse</b> 12:12 <b>nursing</b> 65:20
<b>managers</b> 14:20 15:1 52:14,16,20 85:4,6,12,15,23	<b>material</b> 13:10	<b>metrics</b> 52:15	<b>narrower</b> 93:5	<b>O</b>
<b>managing</b> 92:20	<b>Mather</b> 72:15	<b>middle</b> 94:4	<b>narrowly</b> 62:19, 22	<b>object</b> 24:15 85:17
<b>mark</b> 69:25 74:24	<b>Matter</b> 81:1	<b>miles</b> 11:20	<b>nature</b> 49:11 76:15	<b>Object-</b> 80:11
<b>marked</b> 60:11 70:4 72:22 75:9 81:8	<b>meant</b> 31:18 55:1,5 56:1,3 67:13,16,20,25	<b>milieu</b> 95:24	<b>needed</b> 49:8 73:13 105:21	<b>objected</b> 90:1
<b>marking</b> 58:16 72:20 80:25	<b>mediations</b> 94:1	<b>mind</b> 23:14 28:3, 13,22 35:13 45:4 46:9 47:23 83:19 84:14 89:9 101:14	<b>negative</b> 44:19 46:18,22	<b>objection</b> 11:15 14:12 15:2 16:4, 10 19:8 20:21 21:15,21 23:2 24:12 25:7,13,21 26:2,21 27:23
<b>Martin</b> 99:5,10, 14,18 100:9,20 101:7	<b>medical</b> 11:3,9, 10 14:7 19:23 20:5 26:9,25 38:22 50:14 53:19 54:2,25 55:5,17,25 56:13,23 57:15 62:3 68:21 71:7, 17 72:3 74:6 76:8 82:17 104:3	<b>minimum</b> 94:17	<b>negatives</b> 43:25 44:22	30:9,19,25 31:11 32:5 33:20 34:6, 20 35:14 37:1 38:8 39:9,17 40:17 41:6,19 43:18 46:10 47:8,14 48:10, 13,21 49:14 50:3,23 52:1,17 53:3 55:6 56:6, 15,25 57:16 58:7 60:22 61:16 63:10 64:6 65:8 66:1 67:4,12,17 68:4 70:14 71:12,19 72:13 78:7,15 79:3,11 80:2,14,19 82:13 83:22 84:9,17 85:7 86:14 87:2 88:7,22,25 89:11 90:20 91:14 92:6,15,18 93:10,13,17 95:3 96:3,17,22 97:4, 25 98:6,17,20 99:1 100:5,13,22
<b>Martin's</b> 99:5, 11,25 100:3 101:17	<b>medications</b> 8:12	<b>minorities</b> 102:22	<b>nice</b> 39:13	
<b>Martinez</b> 5:1 22:13 23:21 27:2 32:24 35:8,18 37:22 44:11 49:3 54:5 55:2,18 56:13,24 57:23 62:12 65:3,5,18	<b>medicine</b> 63:1 64:18 65:6,18,25 66:8	<b>minority</b> 97:13	<b>nodding</b> 7:10 105:12	
	<b>meet</b> 12:22	<b>minute</b> 75:2	<b>non-physician</b> 63:5	
	<b>meeting</b> 14:9,22 15:18 49:13,18 87:16 90:14 93:25 94:9,20 96:13 98:9	<b>misrepresent</b> 42:10	<b>nonverbal</b> 7:9	
	<b>meetings</b> 13:6 49:3 90:10 94:6 96:6,7,10,13	<b>missed</b> 82:2	<b>Norcal</b> 10:18,24	
	<b>member</b> 49:22 50:12 96:11	<b>missing</b> 10:17	13:1,14 14:21 16:1 18:1 19:3 20:10 23:13 29:20 36:21 38:7	
		<b>mix</b> 65:3 71:8 72:4	42:5 52:14 74:6 77:11 78:1 92:4 93:12 96:16 97:3,23 103:2	
		<b>moment</b> 26:8 82:11	<b>monitor</b> 97:14	
		<b>month</b> 29:18 92:17 94:17 95:13	<b>moment</b> 29:18 92:17 94:17 95:13	
		<b>monthly</b> 94:20	<b>monitor</b> 97:14	
		<b>months</b> 15:19	<b>month</b> 29:18 92:17 94:17 95:13	
		<b>morning</b> 5:6,19, 20	<b>months</b> 15:19	
		<b>move</b> 32:1	<b>morning</b> 5:6,19, 20	
			<b>noticed</b> 26:8	
			<b>November</b> 69:3	

101:5,12,20	<b>one's</b> 10:3 37:13	51:3	94:8	<b>perspective</b> 22:16 47:18,25 57:9
102:4,23 103:15, 24 104:6,13	<b>one-hour</b> 42:18	<b>oversees</b> 15:5,8	<b>pathway</b> 29:14 43:1	<b>perspectives</b> 32:1
105:10	<b>ongoing</b> 31:14, 16,19	<b>oversight</b> 22:13,15 36:22 54:7 66:14 71:7, 18 72:4 105:14		<b>physical</b> 72:11
<b>objections</b> 7:4	<b>ooh</b> 72:17	<b>overstated</b> 35:17	<b>patients</b> 37:13 44:5,7,10 86:2	<b>physician</b> 21:10 37:23 69:14 70:25 71:1
<b>obligated</b> 7:6	<b>Oop</b> 81:18	<b>overtaxed</b> 99:21	<b>Pauline</b> 81:2	<b>physicians</b> 16:1,8 17:14,22 18:1 20:10,13 36:23 37:5,7,18 57:8,10 96:16 97:23
<b>observations</b> 26:18	<b>open</b> 9:25	<b>overworked</b> 99:21	<b>pay</b> 103:13	<b>pick</b> 81:20
<b>occasion</b> 14:20	<b>operational</b> 71:7,18 72:3		<b>pending</b> 8:4	<b>place</b> 44:11 77:2
<b>occasionally</b> 12:18	<b>opinion</b> 40:23 41:7,8,12 43:7 47:6,21 48:19 70:12 71:22 88:1,5 100:19		<b>people</b> 23:19,23 43:22 44:9 74:15 87:13 92:20 93:2 94:22,25 95:1	<b>Plaintiff</b> 8:18 101:7
<b>occasions</b> 23:24,25	<b>opinions</b> 43:22 44:20	<b>P</b>	<b>perceived</b> 48:2	<b>plan</b> 41:23 42:2, 13 51:7
<b>occur</b> 23:25 92:2,10 93:9,23	<b>opportunity</b> 7:4 96:11	<b>p.m.</b> 73:22 104:22,23 106:10	<b>percent</b> 93:20 96:23 98:14	<b>planner</b> 13:14, 15
<b>occurred</b> 23:24 27:1 104:2	<b>options</b> 79:8	<b>pages</b> 9:2	<b>percentage</b> 17:23 96:16	<b>planning</b> 12:14
<b>occurrences</b> 45:17	<b>order</b> 84:21 106:3	<b>Palo</b> 41:2,13	<b>perception</b> 55:11	<b>played</b> 45:1 62:18
<b>occurring</b> 87:3	<b>organization</b> 11:23 34:11,15, 18 45:5 56:11 64:24 105:19	<b>pandemic</b> 94:5 96:9	<b>perceptions</b> 54:23	<b>playing</b> 45:10
<b>October</b> 11:7 12:3,20 14:3,6 58:18	<b>organizational- level</b> 37:19	<b>paperwork</b> 37:13	<b>percolated</b> 26:13	<b>Pleasant</b> 13:4
<b>offer</b> 84:6,14 94:1 96:10	<b>organizations</b> 87:14	<b>paragraph</b> 62:9, 14 65:12 73:5	<b>perform</b> 15:6,8 63:6,8 64:5	<b>pleased</b> 30:12
<b>offered</b> 89:6 94:6	<b>organizational- level</b> 37:19	<b>parentheses</b> 63:15,24 64:4,9, 16	<b>performance</b> 43:16,25 44:2,20 52:15	<b>podiatrist</b> 100:9
<b>office</b> 56:9 72:14 86:22 90:4 94:2, 22 95:1,14,19 96:1 106:6	<b>organizations</b> 87:14	<b>parking</b> 49:11, 21 50:20	<b>performed</b> 67:21	<b>podiatry</b> 99:25 100:15
<b>officer</b> 12:14,15 53:19 54:2,25 55:5,17,25	<b>organize</b> 57:5	<b>part</b> 36:18 53:20 54:5 63:17 65:2, 12 73:13 77:9,23 81:10 91:25 92:9 97:2	<b>performing</b> 64:2	<b>point</b> 7:16 8:5,7 16:17 19:4 20:21 25:19 53:3 65:8 72:2 80:7 90:2 103:2
56:13,24 57:15 62:3 68:21 74:6 86:10,12,19	<b>ORM</b> 76:5	<b>partner</b> 97:20	<b>performs</b> 14:23	<b>points</b> 74:2 83:3 105:2,20
<b>offices</b> 13:4 63:2	<b>outcome</b> 38:23 100:17 101:16	<b>partnering</b> 64:25	<b>permission</b> 58:23 59:1	<b>pool</b> 17:18
<b>official</b> 39:21 43:6 69:13 76:7, 12	<b>outcomes</b> 24:25	<b>partnership</b> 66:4	<b>person</b> 6:22 9:14 79:16 83:6, 18	<b>population</b> 17:15,17,23
<b>on-site</b> 22:3,5, 17 25:17 65:21, 22 66:5	<b>overbroad</b> 93:17	<b>party</b> 46:25 47:4, 22	<b>personal</b> 47:17	<b>portion</b> 79:19
	<b>oversee</b> 11:19 64:24	<b>past</b> 75:25 76:6	<b>personally</b> 93:23 94:12,22	
	<b>overseeing</b> 11:24 24:19 35:8			

<b>Portland</b> 11:9 13:22	33:19 50:1,7	<b>pursue</b> 36:8 38:2	<b>radiology</b> 62:25 64:18 65:6,18,24 66:8,11,12,18,24	19 61:9 73:1
<b>position</b> 34:2 74:6 87:11,15 88:15	problems 28:4 102:22	<b>pursuing</b> 99:10 102:12	<b>raised</b> 28:14 33:2 49:13 50:7 87:17	<b>receiving</b> 61:22
<b>positions</b> 66:13	<b>process</b> 8:8 43:4,8 91:19 94:19	<b>purview</b> 57:13	<b>ran</b> 99:19	<b>RECESS</b> 73:21
<b>positive</b> 35:9 44:3,14,17 47:21 48:4	<b>processes</b> 48:2 56:9 99:19	<b>put</b> 7:4 56:9 97:24 98:13	<b>ranging</b> 62:23 64:16	<b>recognize</b> 58:21 59:15 60:13 69:4 72:24 75:19 82:10,11
<b>positives</b> 43:24 44:1 45:16	<b>prodding</b> 36:6	<b>Q</b>	<b>rank</b> 41:8	<b>recognized</b> 59:6
<b>potential</b> 94:1	<b>productive</b> 51:24	<b>qualifies</b> 70:21	<b>rational</b> 28:10 80:16	<b>recognizes</b> 59:10
<b>potentially</b> 79:7,22	<b>productivity</b> 57:9	<b>quality</b> 12:13	<b>rationale</b> 89:6	<b>recommendatio</b> n 71:21
<b>practice</b> 7:19	<b>profession</b> 100:1	<b>quarterly</b> 49:4 98:12	<b>react</b> 30:16	<b>recommendatio</b> ns 25:12 71:4 73:6,11
<b>precisely</b> 52:4	<b>professional</b> 39:13 98:2	<b>quasi</b> 49:23	<b>reaction</b> 30:18, 24 34:16,18	<b>recommended</b> 53:17 54:6
<b>predisposition</b> 30:15	<b>program</b> 12:16, 17 40:8 41:24 42:4,16 64:22 93:24 94:16 97:16,19	<b>question</b> 6:24 7:2,5,7 8:4 9:7 10:23 22:24 23:18 28:11,12, 17 33:21 39:12 48:13 54:7 66:21 67:1 68:11 72:1, 6 75:25 85:10 89:3 90:7 91:14 92:3 93:5,6 97:8 98:23 99:7 101:8,11,14,18 104:4	<b>read</b> 9:4 77:15 81:13 89:24	<b>record</b> 7:4 24:16 51:16 73:25 77:6,15,18 105:11,25 106:7, 9
<b>prefer</b> 44:21	<b>programs</b> 62:24 64:11,17 65:23 66:14	<b>questionable</b> 33:14	<b>reason</b> 6:20 8:10 32:22 69:11	<b>recurring</b> 94:9 97:15 98:9
<b>preferred</b> 33:10	<b>progress</b> 35:20	<b>questioning</b> 74:1	<b>reasons</b> 55:24 88:20	<b>red</b> 44:5
<b>preparation</b> 8:15 9:11	<b>protected</b> 90:19,24 93:3,8, 22 94:7	<b>questions</b> 7:7 8:8 42:1,16 49:6, 12,17 55:2 59:4	<b>reassign</b> 29:2	<b>Redding</b> 71:7
<b>prepared</b> 39:13	<b>provide</b> 7:15 86:1	<b>provider</b> 20:16	<b>reassigning</b> 21:19	<b>refer</b> 10:19,22
<b>present</b> 13:5 49:2,5 57:21	<b>provided</b> 54:15	<b>providers</b> 20:15	<b>rebel</b> 47:25	<b>referred</b> 39:4 64:9
<b>presented</b> 84:3	<b>pull</b> 58:11 69:1, 24 73:9 74:23 80:23	<b>pull</b> 58:11 69:1, 24 73:9 74:23 80:23	<b>recall</b> 5:25 21:13 23:15,17,22,23 24:25 25:8 28:9 32:11 34:24 35:5 36:3,16 38:17 41:3 44:15 45:13 46:3,7,13,17 47:5 48:8,9,16 53:10 69:23 82:17 86:18 87:3,7,19 89:17 91:7,8,17 100:2, 14,16 104:14	<b>referring</b> 23:12 53:23 64:7,15 76:3
<b>pretty</b> 34:7 41:15	<b>purely</b> 17:16	<b>quote</b> 48:3	<b>recalled</b> 101:6	<b>refresh</b> 6:16
<b>previous</b> 7:18 83:1 85:2	<b>purpose</b> 19:12 30:7 60:7	<b>Quyen</b> 5:6	<b>recalling</b> 24:24	<b>regard</b> 105:5
<b>previously</b> 26:7 38:12 91:1	<b>pulled</b> 72:17	<b>R</b>	<b>receive</b> 60:17 82:12	<b>regular</b> 93:24
<b>primary</b> 53:24	<b>purely</b> 17:16		<b>received</b> 60:16, 84:24	<b>regularly</b> 12:5 94:4
<b>prior</b> 11:8 21:19 38:23 76:7 87:10	<b>purpose</b> 19:12 30:7 60:7			<b>reimbursing</b> 19:24
<b>priorities</b> 33:7, 15,17 34:4 57:7	<b>purposes</b> 16:20			<b>related</b> 63:6,8
<b>priority</b> 44:7,8				<b>relates</b> 53:19 84:24
<b>privilege</b> 9:9				
<b>problem</b> 24:22 25:20,25 26:8 28:14,23,25				

<b>relationship</b>	5:6,7,9 7:8,14 24:15 64:13 69:6 87:21 89:25 98:21 103:9 105:9,12 106:3,7	<b>reporter</b>	5:6,7,9 7:8,14 24:15 64:13 69:6 87:21 89:25 98:21 103:9 105:9,12 106:3,7	<b>responses</b>	7:9 11:22,25 22:3,12 25:17 32:23 33:4 36:7,24,25 37:6, 8,10,12,16,19,24 38:22 49:19 50:18 53:18,20 57:11 70:24 71:2 78:19,22 79:20 80:9 91:25 92:9, 22	<b>revise</b>	98:16,24	<b>selecting</b>	39:20 43:6
<b>relay</b>	55:15			<b>responsibilities</b>	11:22,25 22:3,12 25:17 32:23 33:4 36:7,24,25 37:6, 8,10,12,16,19,24 38:22 49:19 50:18 53:18,20 57:11 70:24 71:2 78:19,22 79:20 80:9 91:25 92:9, 22	<b>right-hand</b>	9:1		
<b>relayed</b>	55:16			<b>request</b>	67:23 88:10	<b>rogue</b>	46:25	<b>sense</b>	29:16 41:4 52:9 71:16 72:2 88:14 96:15
<b>relief</b>	68:17			<b>requesting</b>	68:18 106:1	<b>role</b>	14:3 27:1 42:3 43:17,24 44:20 49:4,24 51:2,18,19 52:11 54:4,6 55:1,11 62:2,17,18 86:18 105:6	<b>sentence</b>	71:15
<b>remained</b>	83:20			<b>research</b>	12:15 40:9 42:7,14,16	<b>roles</b>	22:19 74:9, 11 83:5	<b>sentiment</b>	35:3
<b>remember</b>	6:21 7:18 14:16 18:9, 11 19:4 24:7,21 26:6,10,12,14, 17,24 27:8,10 29:11,25 30:23 31:3,4,6 32:3,8, 13 33:1 35:23 36:1,4,14 38:18 44:13,16,18 45:10,12,16 46:1,8,21 47:3 48:6,17 49:1 53:12,15 54:13 60:18 87:14,17 88:11 89:21,23 90:13 100:16	<b>reputation</b>	102:21	<b>responsibility</b>	14:25 36:22 43:9 55:23 92:14 98:2 105:19	<b>separate</b>	55:24 93:25 96:13		
<b>Remler</b>	34:25 35:1,4			<b>required</b>	38:21 44:22,24	<b>rooms</b>	63:3	<b>service</b>	13:6,10 46:23 49:10 50:1,2,7,10
<b>remotely</b>	5:10			<b>research</b>	12:15 40:9 42:7,14,16	<b>roughly</b>	31:6		63:19 64:21,22 65:1,4,13 66:4 69:16 70:24 71:1 86:2
<b>remove</b>	87:10, 13			<b>reside</b>	97:17	<b>round</b>	94:4	<b>services</b>	63:4
<b>removing</b>	79:1 83:14 88:21 89:9			<b>resident</b>	12:18	<b>rules</b>	6:15 16:21	<b>set</b>	14:22 64:3,9 66:25 79:14,24 83:15,20
<b>render</b>	41:7 71:22			<b>residents</b>	42:24			<b>settled</b>	91:20
<b>repeat</b>	85:10 89:3			<b>resigned</b>	102:1	<b>result</b>	23:1 24:22 76:18	<b>settlement</b>	76:8 91:18 103:21
<b>repeatedly</b>	27:2			<b>resolution</b>	20:1 90:5 91:13 94:1 100:12	<b>resulting</b>	99:5, 10 103:13	<b>sex</b>	58:6
<b>rephrase</b>	99:7, 8,12			<b>resolve</b>	57:9	<b>results</b>	84:24	<b>sexually</b>	90:15 91:5,10
<b>replied</b>	8:23			<b>resources</b>	97:20	<b>Resumed</b>	74:21	<b>shaking</b>	16:16
<b>reply</b>	40:20 54:16 62:1 68:22			<b>respect</b>	34:2 45:20 54:23 62:4 70:25 98:10 100:16	<b>resurrected</b>	33:11	<b>share</b>	38:21 88:17
<b>report</b>	14:24 27:16 73:1,7 80:24 81:1 85:2 97:15			<b>respective</b>	83:5	<b>retain</b>	84:8,15	<b>shared</b>	35:3
<b>reported</b>	86:17			<b>respond</b>	7:10	<b>retained</b>	84:7,21	<b>Shorthand</b>	5:7
				<b>responded</b>	33:2 40:21	<b>retaining</b>	83:21	<b>show</b>	95:7,10,19
				<b>response</b>	8:21, 22,25 31:10 33:8,13,25 36:9, 19 72:8 77:1,7,9, 20,22 93:6	<b>retired</b>	103:4	<b>showed</b>	89:18 95:25
						<b>returned</b>	14:2	<b>showing</b>	59:9, 11
						<b>review</b>	7:15 25:5 53:21 54:16 59:15 74:5 75:1 76:9 94:1,8,10, 19 106:1	<b>scroll</b>	59:8,14, 19,25 70:2,5 75:11 81:3 82:2
						<b>reviewed</b>	8:15	<b>search</b>	39:4
						<b>reviewer</b>	53:17, 22 61:24	<b>sec</b>	72:18
						<b>reviewing</b>	82:18	<b>secretary</b>	12:16
						<b>reviews</b>	87:12	<b>section</b>	71:4
								<b>seek</b>	32:23

<b>sign</b> 106:2	16,20 19:8 20:21 21:15,21 23:2 24:12,15,16	52:15 63:23	<b>sporting</b> 99:24	<b>stop</b> 88:16
<b>signature</b> 75:21	25:7,13,21 26:2, 21 27:23 28:6,15 29:5,7 30:9,19, 25 31:11 32:5 33:20 34:6,20	<b>sorts</b> 49:9	<b>spread</b> 11:20	<b>strike</b> 22:23
<b>significant</b> 34:8 35:9	35:14 37:1 38:8 39:9,17 40:17 41:6,19 43:18 46:10 47:8,14 48:10,13,21	<b>sound</b> 51:8	<b>spring</b> 29:17	<b>Strohan</b> 68:8
<b>significantly</b> 12:3,20	49:14 50:3,23,24 51:10,13,21	<b>space</b> 22:14 24:19 63:2,25	<b>square</b> 11:20	<b>Strohecker</b>
<b>similar</b> 37:21	52:1,17 53:3 55:6 56:6,15,18, 25 57:16 58:7, 16,22 59:2,7,9 60:7,10,22 61:1, 3,16 63:10,11 64:6,10 65:8	<b>speak</b> 6:22 9:22 68:25	<b>staff</b> 12:12 24:21 40:21 43:13 49:10 50:12 52:23 53:18 54:8,10,11,18 55:10 57:7,13 72:7 73:14 94:5 96:11 100:15 102:21	53:24 54:6,14 61:25 68:9,10, 11,24 69:3,12 70:2,22 71:10 73:2
<b>single</b> 94:3	66:1,2 67:4,12, 17 68:4 70:14 71:12,13,19 72:13 73:19	<b>speaking</b> 42:13 51:1	<b>staff's</b> 105:18	<b>strongest</b> 40:1, 5,24 41:9
<b>sir</b> 44:24 66:21 82:10	74:1,4,8,20 75:3, 7 78:7,15 79:3, 11 80:2,11,14,19 81:5 82:13	<b>specialties</b> 71:9 72:4	<b>stance</b> 99:25 100:4	<b>stuff</b> 33:15 46:14 59:24
<b>sit</b> 78:24	83:22,23 84:9,17 85:7,17,19 86:14 87:2 88:7,22,25 89:11 90:1,20	<b>specific</b> 14:17 23:15,16,22,23 24:24 26:12,15 28:9 39:24 40:22 45:13,17 46:4 76:23 84:6,20 101:8	<b>stand</b> 24:16	<b>stumbling</b> 31:23
<b>site</b> 14:20,23 15:1,6,12 20:19 21:20 22:4,9 25:18 29:2 32:25 34:2 37:22 43:15,25 49:4, 18,19,25 50:18 51:2,19,23 52:7, 11,13,15,20 54:5 57:20 62:17 63:20,21 67:9,10 74:11,19 77:11 78:1,5,13,19 79:2,17,25 83:6, 14,17,21 84:22 85:1,3,6,12,14, 23,25 86:7,18 88:21 89:9 90:11 105:6	91:14 92:6,15,18 93:10,13,16 95:3 96:3,17,22 97:1, 4,7,25 98:6,17, 20 99:1,3 100:5, 13,22 101:5,11, 20 102:4,23,24 103:15,24 104:6, 13,20 105:2,11, 13,17,20,24 106:1,4	<b>specifically</b> 23:14 30:23 32:11 35:5 36:3 56:21 63:13 64:15 74:10 82:17	<b>standardize</b> 48:1	<b>subsequently</b> 102:3
<b>sites</b> 11:20 12:5 14:21	<b>specifics</b> 18:11 31:3 44:15 46:13,17 47:5 48:8,17 91:17	<b>stands</b> 101:12	<b>substance</b> 36:4 61:15	<b>success</b> 39:16
<b>situation</b> 31:20 50:20 99:17	<b>spectrum</b> 79:21	<b>start</b> 7:2 44:1 59:3 74:1	<b>starts</b> 62:9 81:13	<b>successfully</b> 42:23
<b>situations</b> 46:4	<b>speculation</b> 16:10 56:25 63:10 67:13,17 71:12 79:3,11 83:22 84:9,17 88:25 89:11 96:17	<b>started</b> 29:20	<b>state</b> 76:24 77:6, 18 93:16	<b>sued</b> 38:12 103:7
<b>skills</b> 52:6	<b>spend</b> 92:13,21 93:7	<b>stated</b> 48:16 86:3 89:19	<b>suffering</b> 22:25	
<b>slightly</b> 22:24 28:11	<b>spending</b> 19:22 20:5	<b>statement</b> 85:14,21	<b>suggest</b> 79:24	
<b>slot</b> 86:20,21 95:9	<b>solutions</b> 28:4 79:23 84:2	<b>statements</b> 8:24	<b>suggested</b> 48:6	
<b>slots</b> 42:24	<b>solve</b> 28:23,25	<b>station</b> 50:13	<b>suggestion</b> 32:3 68:20	
<b>small-time</b> 33:18	<b>sort</b> 6:11 28:20 33:18 37:14	<b>statistics</b> 97:18	<b>suggestions</b> 31:10	
<b>Smith</b> 9:22 11:15,18 14:12 15:2 16:4,10,13,		<b>step</b> 43:3	<b>suing</b> 6:6	
		<b>Stockwell</b> 5:12, 19 14:15 16:14, 16,22 51:17 58:13,19 59:13 60:14 69:9 74:4, 25 75:1,12 78:10 81:4 101:15 104:25	<b>summary</b> 81:10	
			<b>summer</b> 29:18	
			<b>superior</b> 99:22	
			<b>supervise</b> 52:20	
			<b>supervisor</b> 19:14 66:12	

<b>support</b> 22:17 24:20 88:13	20:22 37:15 52:8 65:9 74:10 95:16	<b>thoughts</b> 46:24 55:16	<b>topic</b> 19:5,21 20:2,13 27:10 29:22	27:3 31:23,25 35:19 38:20 49:24 54:22,25 55:4 56:12,20 57:3 63:7 67:15 70:21 85:5 102:20 104:7
<b>supported</b> 99:4	<b>talks</b> 62:16	<b>three-page</b> 75:7	<b>total</b> 17:16	
<b>supposed</b> 54:10 60:25 66:17 67:11	<b>tape</b> 44:5	<b>time</b> 5:24 6:22 8:2 10:23 15:18 18:19 19:24 20:17,22 21:3, 11,13 24:8 33:4, 17 34:4 36:2,10	<b>town</b> 49:2,13,17 90:10,14 96:10, 13	<b>understood</b> 57:12 62:19
<b>surgeon</b> 41:2,5, 13 51:19,25 52:6	<b>task</b> 80:4,16	45:12 47:1 49:1 50:8 52:8,10 53:4 54:21 57:5, 6 65:8,10,21	<b>travel</b> 96:9	<b>undertaking</b> 34:8
<b>surgeons</b> 19:2, 17	<b>team</b> 13:6 94:8	73:17 74:4,5 85:2 86:15,25	<b>trends</b> 94:9	<b>undiscriminate</b> d 92:23
<b>surgery</b> 19:18 38:22,25 40:9 42:24 43:5,10,12 52:11 63:1 64:19 65:7,18,25 66:6, 8,9,18,24 70:19	<b>ten-minute</b> 51:6	87:8 89:20 92:13 93:6,20 95:8,25	<b>trial</b> 7:23	<b>undo</b> 78:19
<b>surgical</b> 40:8 41:24 42:4,24 46:23 62:23 63:19	<b>tendency</b> 48:25	98:14 100:3 104:2	<b>true</b> 47:24 67:8 78:4,12,22 85:24 86:3,12 93:4	<b>unhappiness</b> 31:17
<b>surprise</b> 30:14	<b>term</b> 34:20 43:18 54:24 78:7,9,11	<b>termination</b> 6:12	<b>TUESDAY</b> 5:2	<b>uniform</b> 48:1
<b>switching</b> 45:23		<b>terminology</b> 77:10,25	<b>turn</b> 10:1	<b>uniformly</b> 56:10
<b>sworn</b> 5:10,13	<b>terms</b> 12:19 34:4 39:15 84:6		<b>turned</b> 9:18	<b>Unintelligible</b> 64:10
<b>system</b> 11:4,19, 21,25 13:7,19 14:21 17:14 44:11 66:15	<b>terrific</b> 51:11 62:5	<b>testified</b> 5:14 60:20 61:24 86:16 90:25 97:14	<b>type</b> 7:14	<b>unknown</b> 45:5
<b>T</b>				
<b>table</b> 17:5,7,9 95:23	<b>testing</b> 62:25 63:17 64:18 65:6,24 66:7,23	<b>timing</b> 65:13	<b>U</b>	<b>unusual</b> 20:15
<b>tactic</b> 49:23	<b>text</b> 66:12	<b>Timothy</b> 21:2	<b>UC</b> 40:8 42:21	<b>uphold</b> 68:16
<b>takes</b> 47:19 86:10	<b>texting</b> 9:19	<b>tiny</b> 82:2	<b>uh-huh</b> 7:10	<b>urged</b> 78:5,7,9, 13
<b>taking</b> 6:19 16:17 43:3 80:9	<b>theme</b> 94:10	<b>title</b> 11:2,6 12:11,20 13:8 20:19,20 21:20	<b>ultimately</b> 101:3	<b>USA-31</b> 60:8
<b>talk</b> 21:5,8 54:22 89:14 94:2,23 95:1,7,15,19,24 96:12	<b>thing</b> 29:4 46:25	22:4,8 25:18 29:3 32:25 43:15 49:18 57:20 62:12 70:19,20	<b>ultra-sound</b> 62:25 64:18	<b>USA000031</b> 60:6
<b>talked</b> 18:4,10 21:1,11 24:11 36:2	<b>things</b> 6:21 24:19 27:1 33:6 35:18 45:4 49:8, 11 57:10 79:14, 16 93:21 94:12 95:24	78:24 105:1,23	<b>ultrasound</b> 63:17,21 65:6,24 66:7,23	<b>USA005743</b> 9:5
<b>talking</b> 19:12,16	<b>thinks</b> 47:19 56:17	<b>titles</b> 23:17,19, 23	<b>ultrasounding</b> 66:23	<b>utilization</b> 19:2, 16
	<b>thought</b> 35:19 39:25 40:10,24	<b>today</b> 7:13,17 8:11,16 9:11 78:24 105:1,23	<b>V</b>	
	41:9 49:8 80:15	<b>told</b> 24:2 26:20 31:10 35:21 38:16 61:14 62:5 84:25	<b>understand</b> 7:7 19:19 23:18 26:14 28:17 37:17 41:11 52:4 68:2 69:14 71:10,15,25 78:9,11 84:5 97:7	<b>VA</b> 6:5,7 11:3,9, 21 12:25 13:14, 19 19:3,23 20:5 23:13 29:20 38:2,13 41:2 74:6 103:13 104:9
		<b>top</b> 43:7 81:9 82:3	<b>understandable</b> 30:17 33:14	<b>Vague</b> 37:1 52:17 93:17
			<b>understanding</b>	<b>vaguely</b> 100:14

<b>Valerie</b> 59:1 <b>valid</b> 100:4 <b>Valley</b> 15:5,7 <b>VANCHCS</b> 10:17 <b>VANCHS</b> 10:16 <b>variables</b> 67:2,3 <b>vascular</b> 19:2, 16 38:21 <b>Velez</b> 12:22 13:24 14:2,17 15:14,20 18:5, 19,22 19:22 20:7 22:9 29:3 31:15 34:15 35:7 38:1, 5,24 39:5,23 40:5 41:1,5,14, 18 42:9,22 43:15 44:4 47:18 53:2, 9 54:3,22 56:13, 23 57:14,24 58:18 68:17,20 71:5,22 72:2,21 81:2 83:15,20 84:7 86:7,12,18 88:21 89:10,14 90:6,11 99:4,9, 13,24 102:8,20 <b>Velez's</b> 20:19 51:18 70:20 100:20 102:14, 18 <b>verbal</b> 7:11 39:20 <b>verbally</b> 40:21 <b>versus</b> 52:11 79:25 84:15 <b>Veterans</b> 10:11 <b>videoconferenc</b> <b>e</b> 5:8 <b>view</b> 35:7 <b>viewed</b> 48:4 <b>vindictive</b> 58:3 <b>vision</b> 40:7 41:17	<b>visit</b> 12:5 <b>vocalized</b> 99:23 <b>voice</b> 57:23 <b>voicing</b> 34:24 <b>volume</b> 100:15 <hr/> <b>W</b> <b>wait</b> 7:1 75:1 <b>walk</b> 43:5,8 46:5 <b>wanted</b> 19:24 28:2,19 31:14 33:6 56:10 57:11 78:21 96:11 99:12 <b>ways</b> 28:22,23, 24 30:2 41:24 44:6 79:6,9 <b>week</b> 19:22 20:5, 13 52:10 94:4 95:8,9 96:4 <b>weighed</b> 40:11 <b>weird</b> 54:24 <b>when's</b> 95:25 <b>whichever</b> 87:9 <b>white</b> 96:16 102:9 <b>whom's</b> 14:25 <b>Whoop</b> 81:22 <b>Whoops</b> 25:13 29:6 81:12,16 <b>winter</b> 29:17 <b>women</b> 91:4,9, 22 102:21 <b>wondered</b> 83:3 <b>wonderful</b> 35:8 <b>wondering</b> 24:5 28:20 35:25 41:12 83:19 84:5 85:13 <b>wonderings</b> 52:14	<b>word</b> 41:17 45:22 50:17 87:24 <b>words</b> 10:23 <b>work</b> 6:25 10:13, 15 11:8 20:10,16 44:5 63:23 86:5, 6 91:22 92:11 94:14 99:20 <b>workable</b> 51:8 <b>worked</b> 11:9 <b>working</b> 18:1 19:23 29:20 <b>workload</b> 100:1, 15 <b>workplace</b> 92:23 <b>works</b> 6:17 10:24 <b>world</b> 77:7,20 <b>worldwide</b> 94:5 <b>worried</b> 71:23 <b>worry</b> 10:3 <b>worth</b> 100:11 <b>worthy</b> 20:13 <b>write</b> 25:1 <b>written</b> 8:22 54:16 62:1 74:25 <b>wrong</b> 29:4 72:17 <b>wrongful</b> 6:12 <hr/> <b>Y</b> <b>years</b> 6:1 11:12 13:12,16,21 15:15 18:5,25 25:24 26:1,7 35:9 36:16 38:23 41:23 53:10 62:13 65:11 85:2 89:20 91:9 <b>yesterday</b> 10:12 37:11	<hr/> <b>Z</b> <hr/> <b>zoom</b> 9:14 10:1
---	--	---	---